



CAPITAL MARKETS DAY

Geared for growth

5 September 2024





AGENDA

- | | | |
|----------|---|-------------------------------|
| 1 | INTRODUCTION & OVERVIEW | Seelan Gobalsamy |
| 2 | MINING STRATEGY & GROWTH | Ralf Hennecke |
| 3 | MINING TECHNOLOGY & INNOVATION | Nishen Hariparsad, Dirk Voogt |
| 4 | HYPEX BIO | Thomas Gustavsson |
| 5 | CONCLUSION | Seelan Gobalsamy |



OMNIA

INTRODUCTION AND OVERVIEW

*Seelan Gobalsamy
CEO Omnia*



WE ARE A PURPOSE-LED BUSINESS

Innovating to enhance life, together creating a greener future

Food security

Critical mineral extraction

Economic growth

Our business impact on the world

Increased food production capacities ensuring stable, productive food supply and combating global hunger

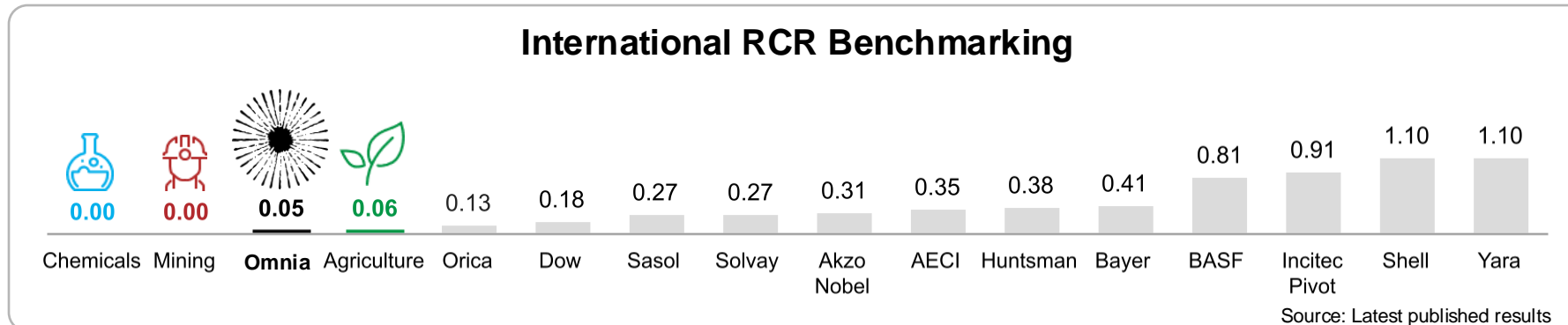
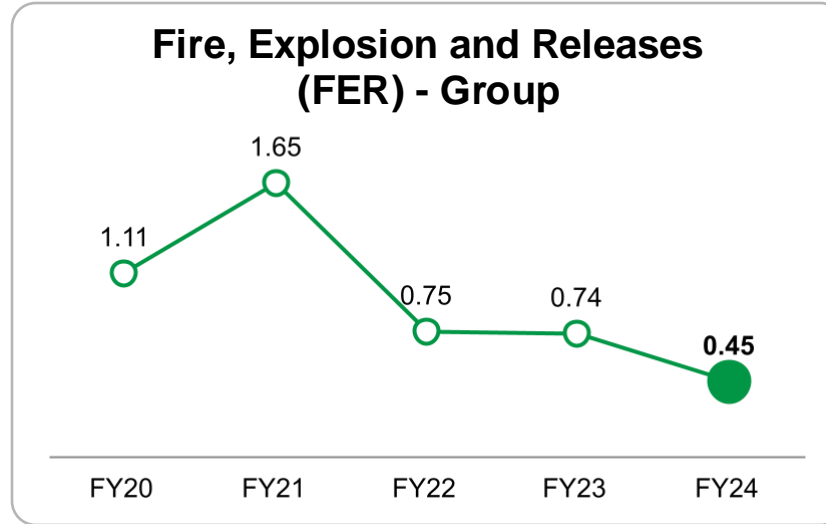
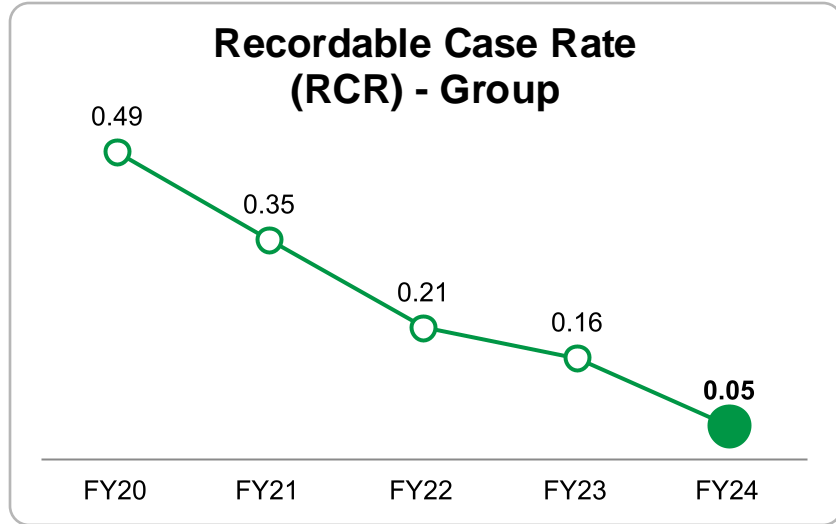
Fostering innovation and sustainability in essential global industries

Enhanced economic stability and growth in regions of operation, improving living standards and fostering long-term development



DELIVERING ON OUR ZERO HARM COMMITMENT

We are firmly committed to ongoing improvement in our safety environment



1. Including Manufacturing

ESG IS CORE TO OUR BUSINESS MODEL

Transitioning to a greener, more sustainable future

Renewables

- Sasolburg expanded solar capacity
 - Exceeding 10MW peak
 - Delivers 25-50% electricity requirements
 - Losberg and Dryden solar projects completed
- Capital allocated for further renewables investments



Water

- Water consumption
 - 42ML water recycled
 - Reduced consumption of potable water
- Water protection
 - 55% increase in used oil collected
 - 13ML used oil permanently removed
 - 13 trillion litres of water protected



Strategic KPI's

- Safety
- Energy Efficiency
- Water Efficiency
- Emissions Intensity
- Women in Leadership
- Sustainability-linked debt facility

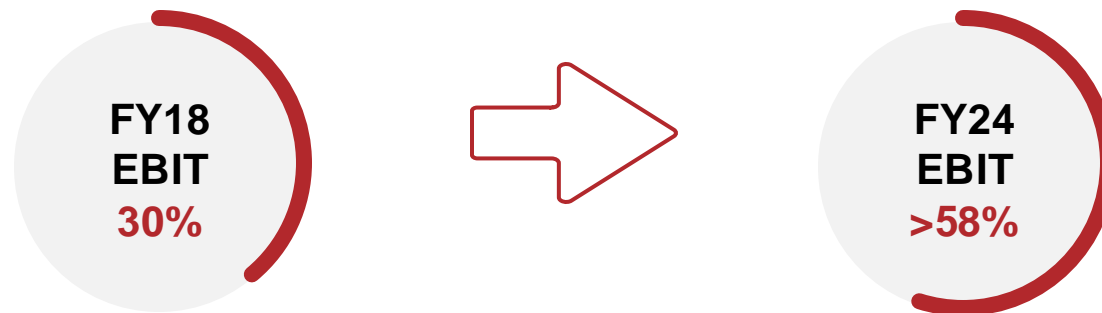
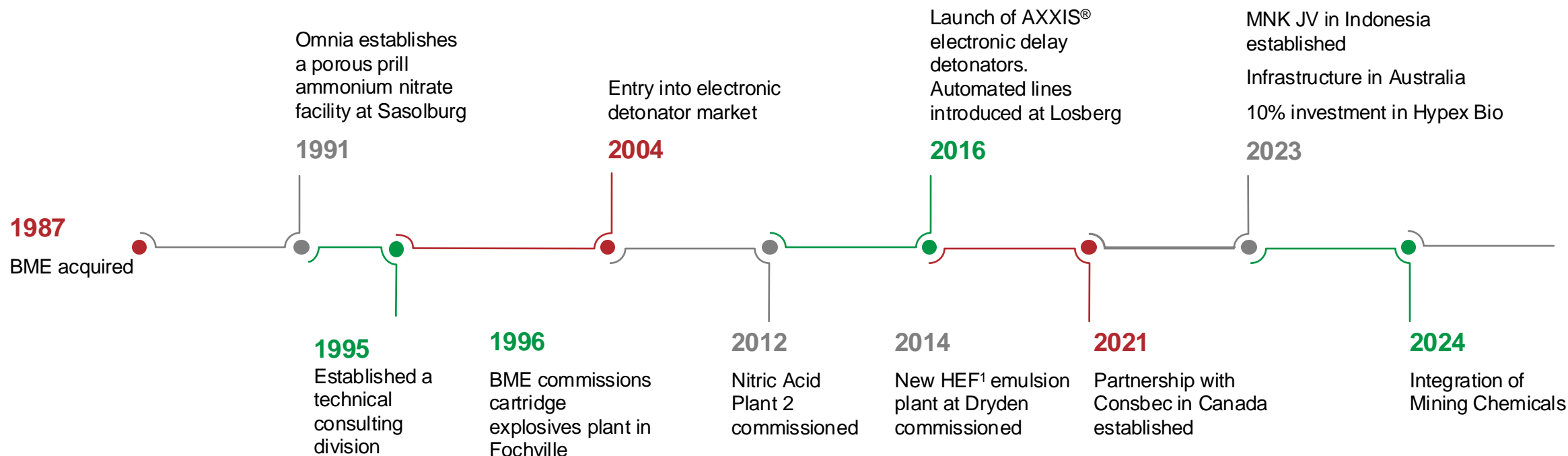


Customer propositions



INVESTMENT TO GROW THE MINING SEGMENT DELIVERING RESULTS

Growing contribution to Group EBIT



1. HEF: High Energy Fuel

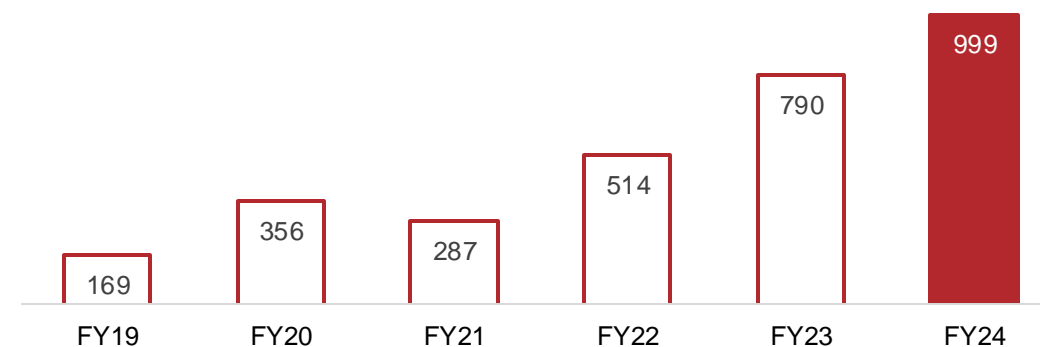
RIGHT TO WIN THROUGH WORLD-CLASS SOLUTIONS

Globally competitive solutions, customer-centric innovation and best-in-class infrastructure

Mining

- Exemplary **safety record** across BME and Mining Chemicals
- **Opencast market leader** – bulk emulsion & blended bulk explosives
- Proprietary **precision software & electronic detonators** – strong mining relationships & global presence
- **Dual salt emulsion** using less AN, more stable and requires less electricity
- Award-winning **used oil technology**, enhancing mine ESG outcomes
- Penetrating **international mining markets** with globally competitive offering
- **Innovative solutions** to enhance mine yields & cost savings
- **Manufacturing and supply chain competitive advantage** supports growing share of the SADC mining value chain
- External research affirms BME as **preferred international partner**

Mining operating profit (Rm)



- Mining is a key driver for overall growth
- Accounts for >58% of group EBIT in FY24 (FY23: 42%), higher margin contribution
- Strategy to invest in high growth international markets is paying off
 - High value customer propositions and scalable manufacturing
 - Focused business model
 - Materially lower exposure to commodity prices



UNDERLYING DEMAND IN EXPLOSIVES SUPPORTED BY ATTRACTIVE TAILWINDS

Critical mineral demand expected to grow by 10% p.a. between 2020-2040

Key explosives demand characteristics

Long investment cycles with low cyclicity

Commodities potentially entering another super-cycle driven by green metals

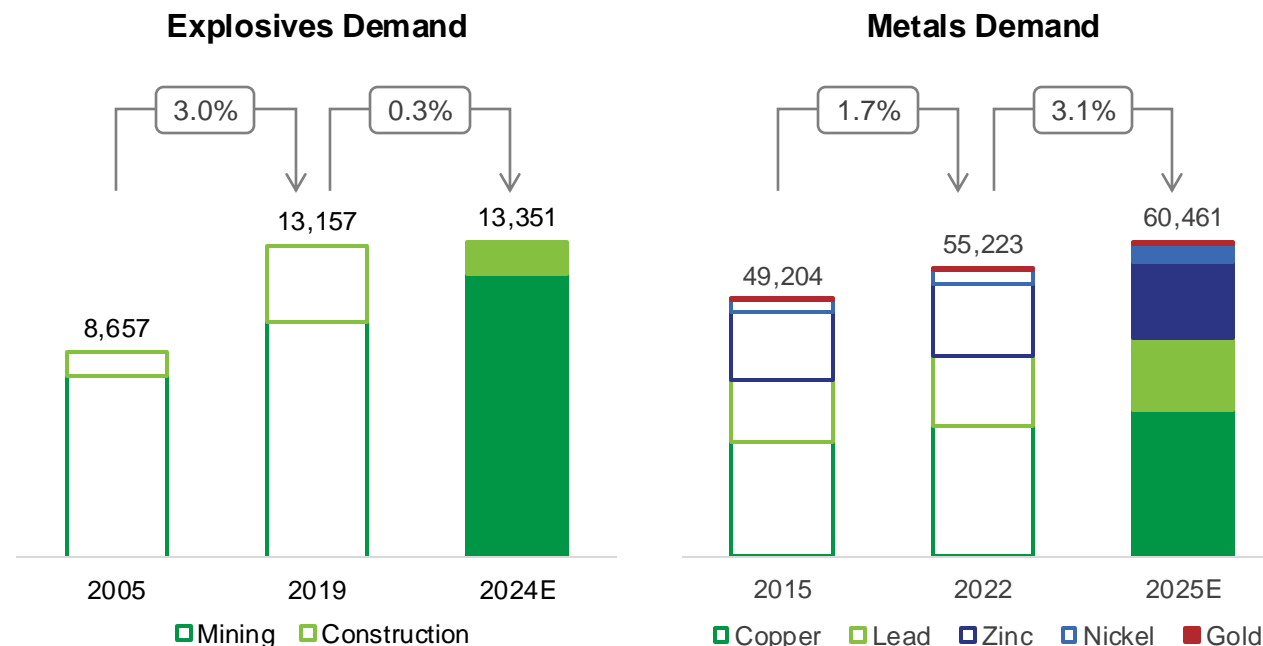
Global market price of AN determined by regional supply and demand dynamics, and can deviate if market becomes unbalanced

AN prices have risen again amid ammonia supply constraints in the Middle East and South-East Asia and global demand recovery

Focus on resource efficiency and more environmentally friendly / precise solutions supported by ongoing digitalisation

Attractive tailwinds from mineral requirements to meet the energy transition

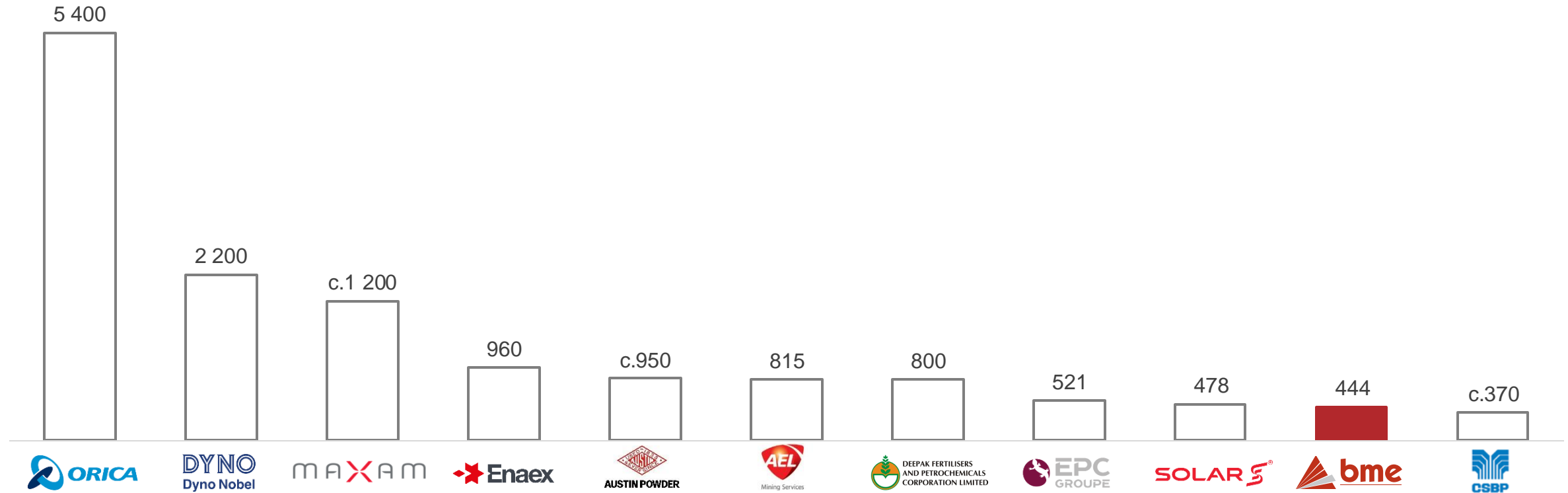
Proven resiliency over recent history ('000 metric tons)



MARKET DOMINATED BY LARGE PLAYERS

Customers looking for strong mid-tier players provides opportunity to scale

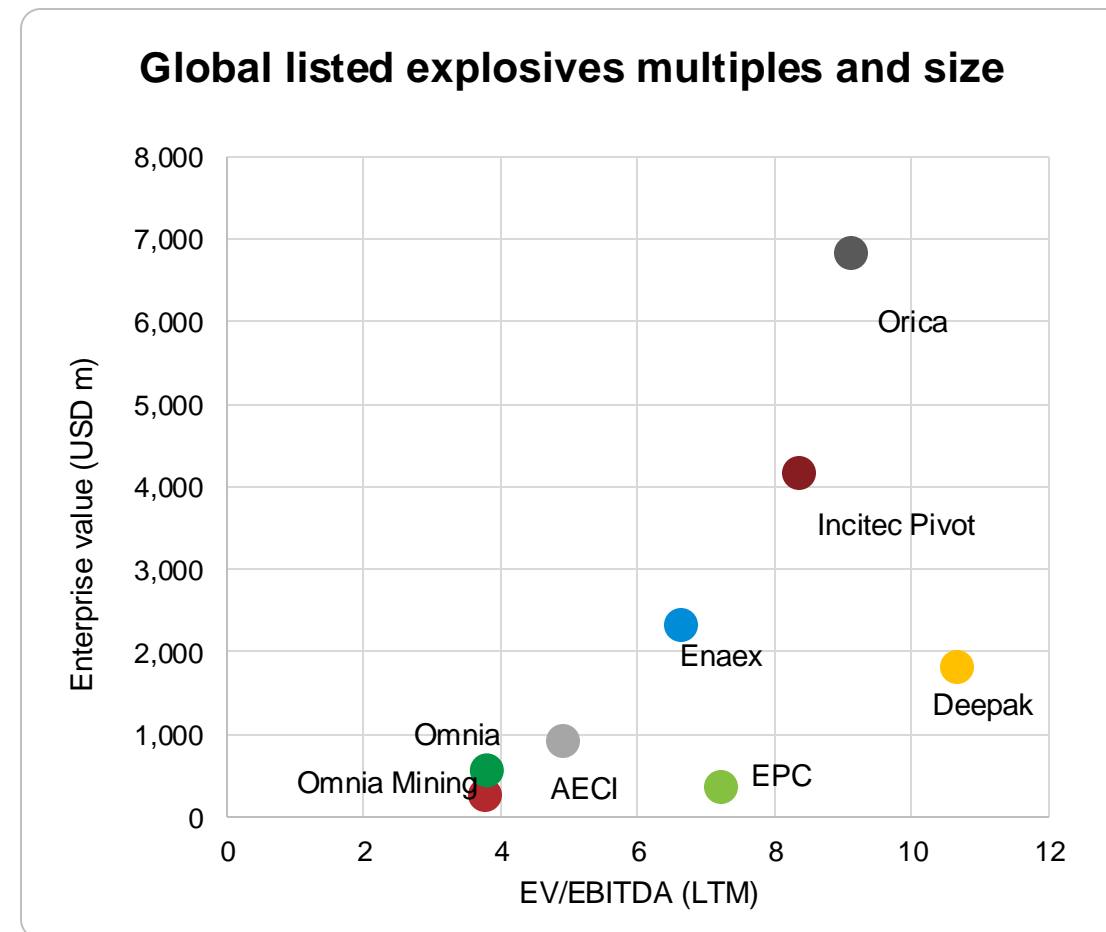
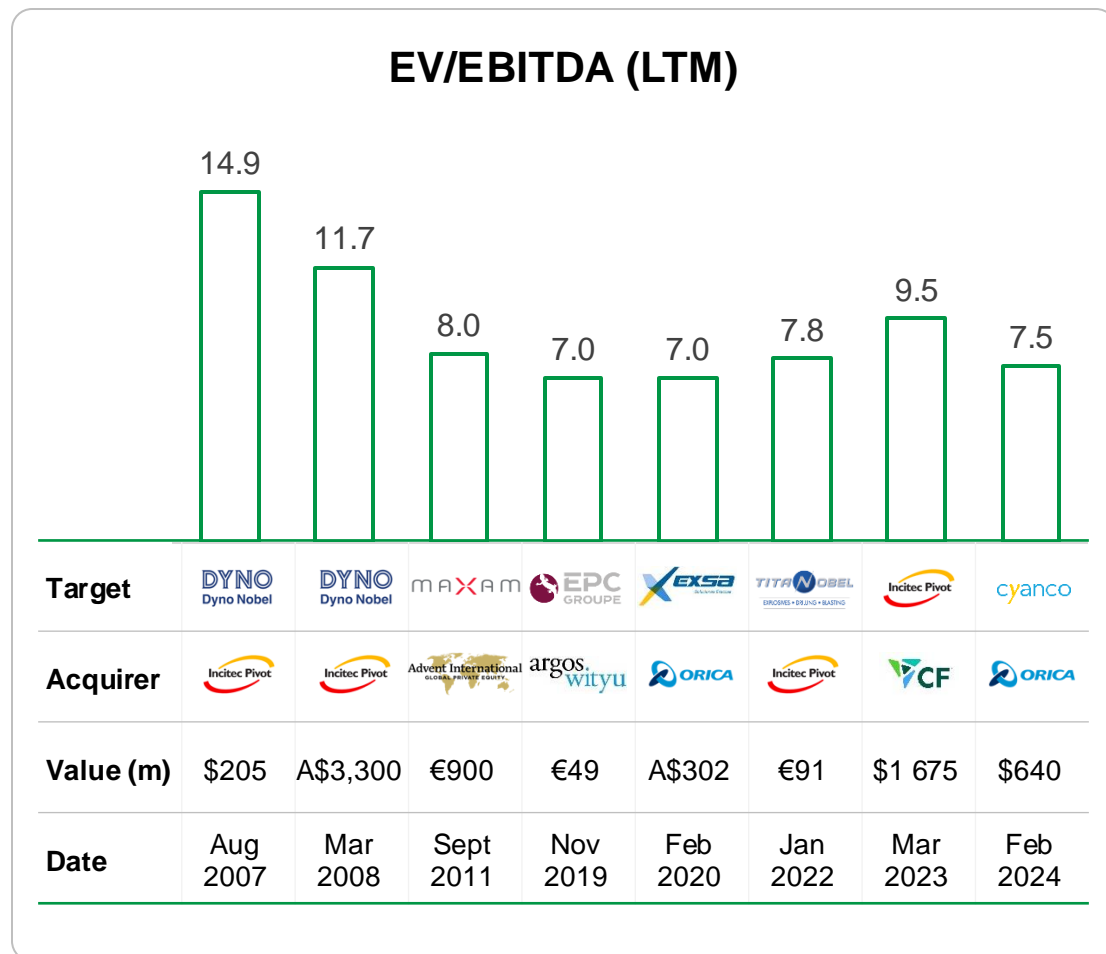
FY2023 Revenue (USD m)



Source: S&P Capital and company estimates

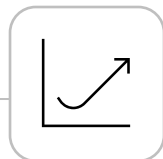
GLOBAL EXPLOSIVES COMPANIES TRADE AT PREMIUM MULTIPLES

South African assets undervalued in global context

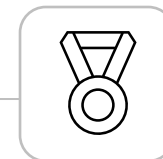


ATTRACTIVE INDUSTRY WITH LONG-TERM GROWTH POTENTIAL

Higher margins and returns, supporting higher valuations



- **Higher margins and returns:**
High value add and services contributes to higher margins, less influenced by commodity prices. Translates to higher returns on capital invested
- **Lower cyclical risk:**
Driven by positive long-term trends in resource extraction, infrastructure development, and industrial demand
- **Faster cash conversion cycle:**
Stable demand and long-term supply contracts with faster stock turn results in more efficient use of working capital.
- **Attracts higher valuation:**
Due to strong margins, good cash conversion, growing demand, and specialised nature



- **Global megatrends support industry growth:**
Critical minerals and global economic growth drive long term growth. Industry consolidation creating further opportunities
- **Diverse base of strong customers:**
Large, well-capitalised companies with long-term planning horizons and multi-year contracts, providing revenue visibility and reducing the risk of demand volatility
- **Technological Barriers and Intellectual Property:**
Complex technology and significant know-how gives a sustainable competitive advantage with ongoing innovation
- **Omnia Mining segment has a globally relevant CVP:**
Offers unique propositions in key mining markets, customer-focused innovations, and delivers consistent & quality earnings





MINING SEGMENT

1	MINING OVERVIEW
2	GLOBAL (MARKET) POTENTIAL
3	COMPETITIVE EDGE
4	MARKET SIZES & OFFERINGS
5	VALUE OF PARTNERSHIPS
6	TECHNOLOGY & INNOVATION





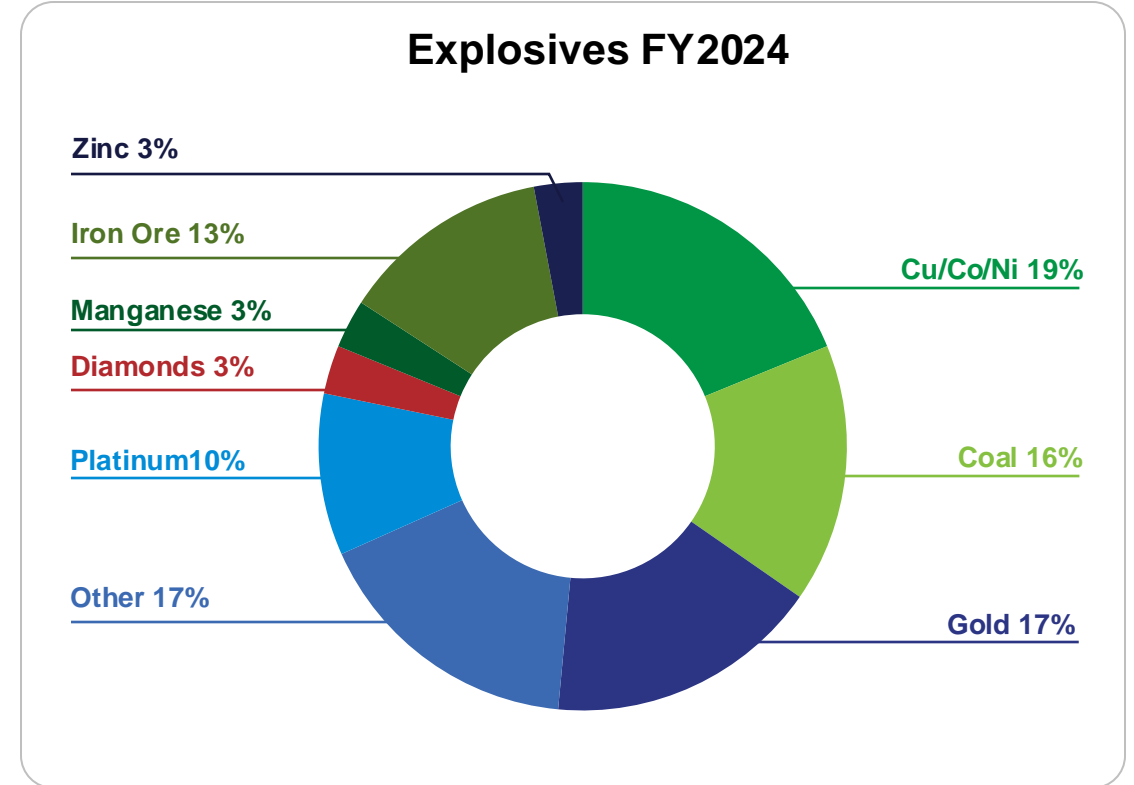
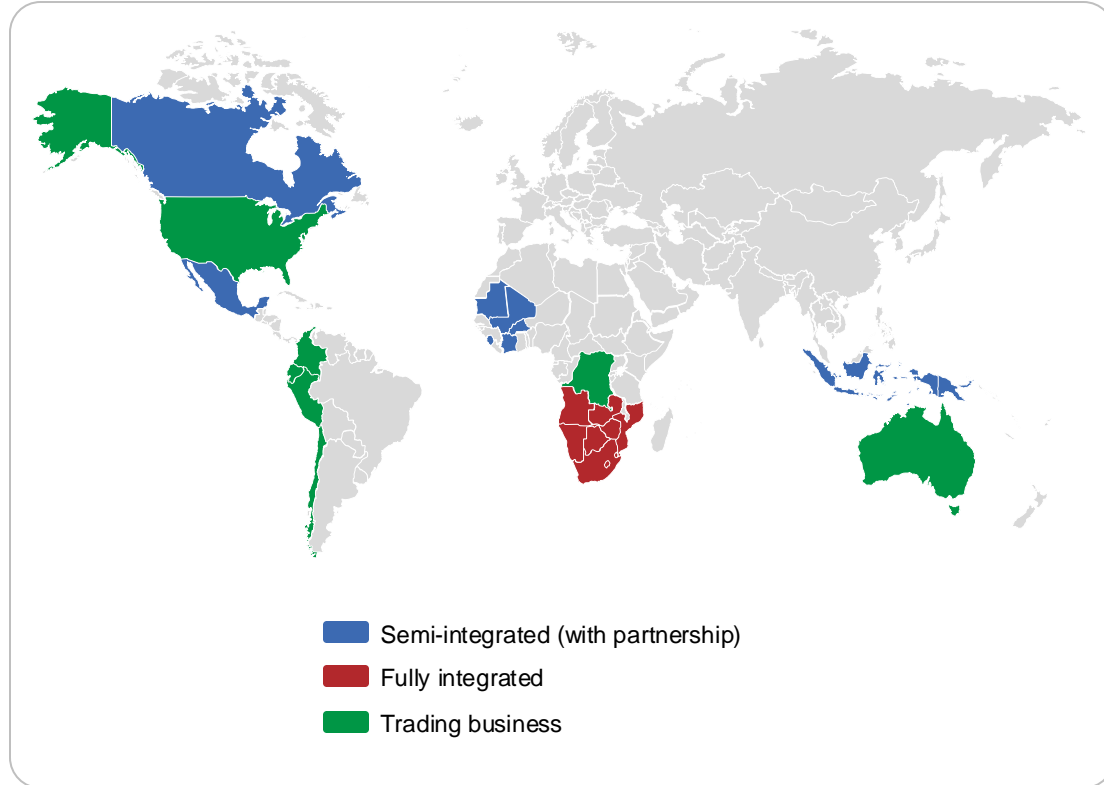
MINING SEGMENT

Ralf Hennecke
Managing Director, Mining



MINING SEGMENT OVERVIEW

Delivering blasting technology and metallurgical solutions in Africa and beyond



1 720
employees

Across
18 countries

284
explosives customers

70
chemicals customers



A GLOBAL AND DIVERSE LEADERSHIP TEAM

Extensive sector & technical knowledge



Ralf Hennecke
Managing Director
Mining Engineer, MBA



Deon Swart
Chief Operating Officer
CA (SA)



Dirk Voogt
General Manager:
Production & Logistics
B. Engineering, Chemical



Nishen Hariparsad
General Manager:
Technology & Marketing
Chemical Engineer, MBA



Nic Dreyer
General Manager:
Southern Africa Operations
Honours: Business Management



Lucy Dirole
Financial Director
CA (SA)



Agusman
General Manager:
Indonesia
Civil engineer, Masters in Finance



Michael Wiseman
General Manager:
Australia/Asia
B. Engineering, Mining



Ramesh Dhoorgapersadh
General Manager:
Global Operational Excellence
Industrial Chemist, MBA



Kasturi Adari
General Manager:
Human Resources
Post Grad: Labour Law



Nelisile Thanjekwayo
Head of Legal
LLM, Commercial and business law



Lefa Masiuana
General Manager:
Mining Chemicals



Neil Alberts
General Manager:
Americas
MPhil: International Business, MBA

GLOBAL TECHNICAL EXPERTISE SUPPORTING OUR GLOBAL CLIENT NETWORK

Industry innovators driving research and development globally



Hennie Van Niekerk
Regional Manager
Technical
(Africa)



Dillon Grant
Senior Blasting Engineer
(Australia)



Tom Dermody
International Technology
& Field Service Manager
(UK)



Braam Swanepoel
Technical Service Support
Specialist
(Africa)



Ngisomuddin
Operations Manager
(Indonesia)



Grant Small
Senior Blasting Engineer
(Africa)



Neville Dibakwane
Senior Blasting Engineer
(Africa)



Scott Scovira
Global Blasting Engineer
(USA)



Hennie Du Preez
AXXIS™ Support Manager
(Africa)



Phetla Sefara
Senior Blasting Engineer
(Africa)



Dr Rakhi Pathak
Senior Product Manager
(Australia)



Christiaan Liebenberg
Product Manager Software
Development
(UK)



Andries Posthumus
Global EIS Development
Manager
(Africa)



Daniel Verwey
Business Development
Manager: Mining
Chemicals (Africa)



Steven Green
International Expansion:
Mining Chemicals
(UK)



Tshikele Mukongo
Regional Sales Manager:
Mining Chemicals
(DRC)



Queeneth Vikisi
Project Manager, Mining
Chemicals
(Africa)



Myra Coetzer
Technical Support Services
Manager
(Africa)

KEY TRENDS IN MINING

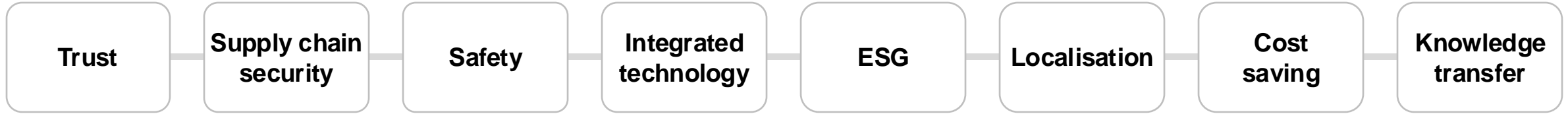
Leveraging opportunities to enhance sustainability and technology

- Create social momentum – living a wider purpose
- Navigate global uncertainty – build capacity in face of disruption
- Work towards net-zero
- Collaborate with governments
- Back to grassroots – exploration focus
- Skills-based approach
- Unlock new value with existing assets
- Bring AI into mining
- 3rd party delivery models (new operating models)



MEETING CUSTOMER NEEDS THROUGHOUT THE MINING VALUE CHAIN

Evolution of technologies continue to unlock new opportunities and drive value creation

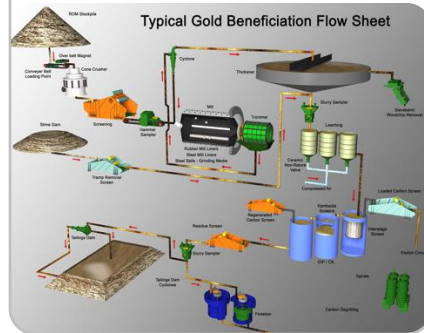


➔ **Beyond Mining Excellence** ←

**Innovative
blasting solutions**



**Optimised
extraction and yield**



**End to end
product solutions**



**Transforming
mining**



CONSOLIDATED VALUE PROPOSITION

Leveraging key technologies to deliver growth and value delivery

Emulsion

System of technologies



INNOVEX

Bulk emulsion systems

Chemistry

Differentiated chemicals



Emulsification

Unique analytical chemistry solutions

Initiation System

Innovative benefits

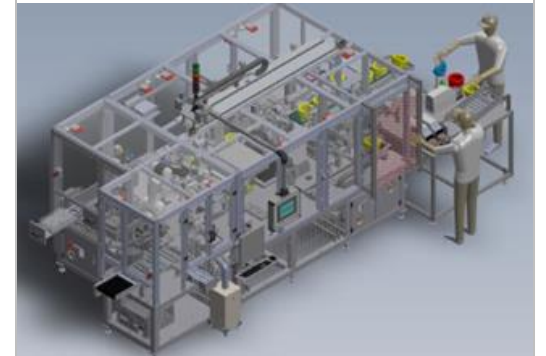


AXXIS

Enhanced precision and accuracy

Manufacturing

Modular and Automated

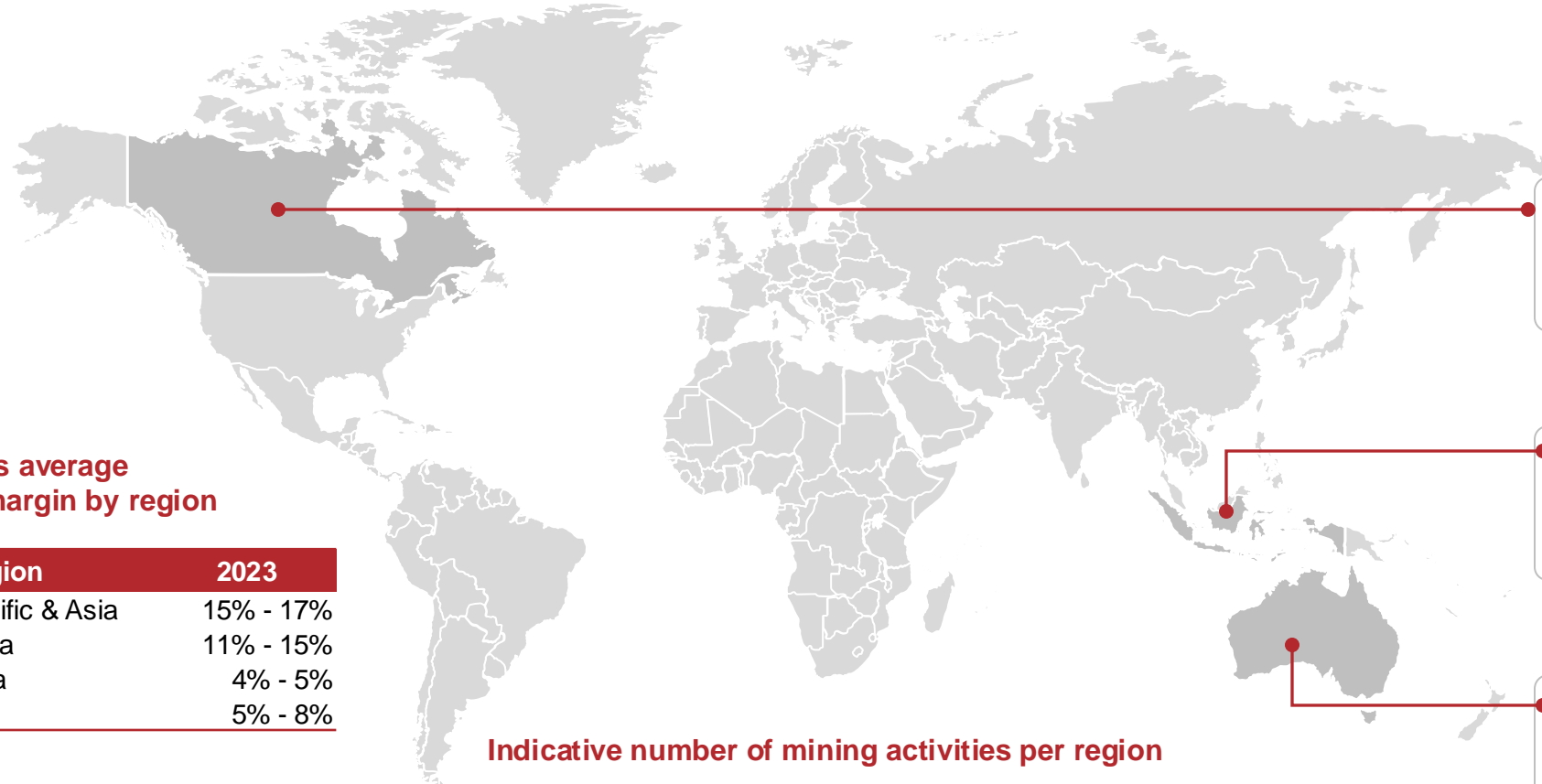


Manufacturing

Enabled assembly and quality systems

STRONG GLOBAL GROWTH POTENTIAL

Well positioned in primary mining markets



CANADA
 USD 0.4bn (US 2.5bn) | 5% of GDP
 Nickel • Copper • Lithium • Gold
 • Potash • Iron ore

INDONESIA
 USD1bn | 11% of GDP
 Nickel • Copper • Bauxite • Gold
 • Tin • Coal

AUSTRALIA
 USD2.9bn | 14% of GDP
 Nickel • Copper • PGM • Gold
 • Iron ore • Coal • Lithium • Zinc
 • Uranium • Potash

Competitors average operating margin by region

Region	2023
Australia Pacific & Asia	15% - 17%
North America	11% - 15%
Latin America	4% - 5%
EMEA	5% - 8%

Indicative number of mining activities per region

Stages	Rest of Africa	South Africa	Canada	Australia	Indonesia
Exploration	938	175	2 443	1 990	1 153
Development	631	348	974	1 208	576
Large Mines	71	29	200	379	58
TOTAL	1 640	552	3 417	3 259	1 787



PARTNERSHIPS ARE A CORE VALUE DRIVER

Canada Consbec and Indonesia MNK JV

- Local insights of regulatory requirements
- Security of licenses and permits to operate
- Access to lands – buildings – existing SC infrastructure
- Market knowledge / cultural nuances from a set foundation
- Secure business continuity – established network
- Immediate strategic positioning
- Complimentary attributes – advanced innovation/technology
- Access to major mining companies and existing relationships
- Immediate engagements with banking and financial institutions
- Increased financial returns – resource-sharing / optimisation



ONGOING EXECUTION OF MINING GROWTH STRATEGY

Positioned to drive further diversification

Significant growth opportunities in Africa

- Growth from existing and new contracts in **South Africa**
- **Zambia**: support the growth for green transition technologies
- Leveraging cobalt and lithium deposits in **DRC**
- **Namibia**: supporting uranium mining industry, profitable
- Opportunity to consolidate **West Africa**



MNK JV successfully established

- Attractive market
- Integration progressing
- On boarding ceded contracts
- Three new contracts secured
- Bidding for top-tier metal mines
- Profit ahead of business case



Canadian mobilisation gaining momentum

- Côte emulsion plant operational
- Full production in Q4 FY25
- Nairn facility non-electric and AXXIS™ plants cold commissioned
- Opportunity to enter adjacent markets



Australian organic growth strategy in progress

- Transition for organic growth
- Local infrastructure establishment, supply security, optimised costs to support Tier 1 and Tier 2 clients
- Successful AXXIS™ trials with Tier 1 miners
- Support to other regions – Asia Pacific



ADVANCED INFRASTRUCTURE IN CANADA

Geared at manufacturing AXXIS™, Viperdet & Hypex Bio



A THRIVING PARTNERSHIP WITH INDONESIA

Continued growth in an attractive market



LOCAL INFRASTRUCTURE ESTABLISHED IN AUSTRALIA

Successful AXXIS™ trials with Tier 1 miners



Kalgoorlie Government Reserve, Western Australia – AXXIS Plant



Bajool Government Reserve Queensland – Emulsion Plant

LEVERAGING BME FOOTPRINT FOR SYNERGISTIC BENEFITS

Mining Chemicals poised for growth

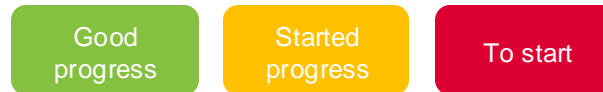
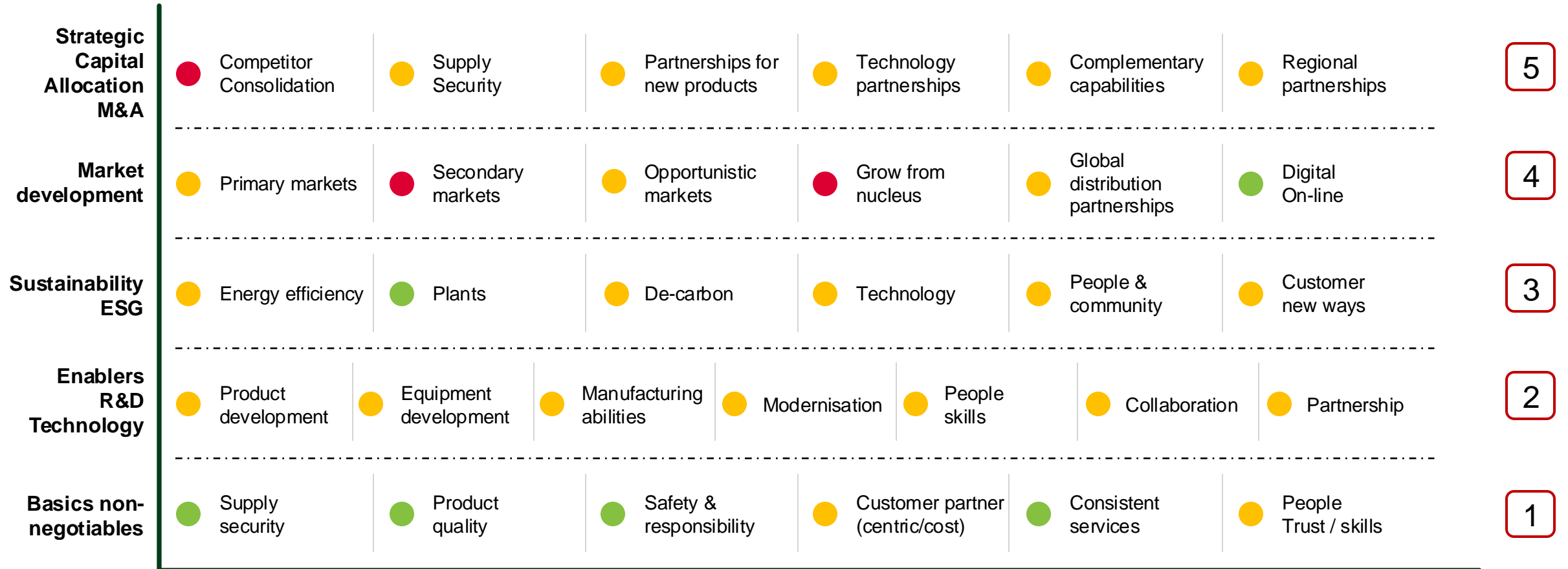
- Enhanced level of technical competencies
- Enhanced / combined solutions to customers
- Combined support – optimised operational design
- Similar drive to support 'green' mines
- Value-adding from non-commodity basis
- Similar markets in SADC – access to market
- Key accounts management



Langer Heinrich mine, Namibia

STRATEGIC IMPERATIVES TO DELIVER VALUE

Progress on focus areas



MINING SEGMENT IS A KEY GROWTH VECTOR FOR OMNIA

Well positioned to leverage technology, partnerships and ESG

✓ Superior product offering that meets customer needs

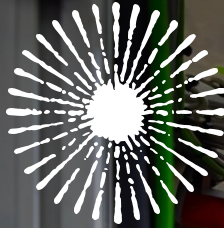
✓ Continuous innovation to enhance mining efficiencies

✓ Security of supply through local manufacturing

✓ Leveraging current strategic partnerships for further growth while exploring new partnerships

✓ Well positioned to leverage the growth in Africa underpinned by critical minerals

✓ Hypex Bio partnership to harness investments into next generation technology



OMNIA

TECHNOLOGY & INNOVATION

Nishen Hariparsad

GM: Technology & Marketing

Dirk Voogt

GM: Production & Logistics



INNOVATIVE MINING SOLUTIONS

Continuous R&D enables future fit offerings



INNOVEX™ Unique differentiator

- Sustainable controlled energy delivery
- ESG contributor
- Decarbonisation



AXXIS™ AXXIS Precision & Accuracy

- Accuracy, Precision delivering consistency and predictability
- Reduced energy consumption



BME Manufacturing Automated Manufacturing

- Empowerment tool
- Engineering influence
- Data hub



XPLOLOG, XPLOCHARGE, BLASTMAP Ecosystem of Technologies

- Best practice
- Maximise productivity
- Solving technical conundrums



Differentiated Mining Chemicals Process Innovation

- Increased yield and extraction
- Optimised / alternative solutions

TECHNOLOGY ENABLED EMULSION

Highly stable, ESG-driven, optimal solutions

Bulk Emulsion Technology

INNOVEX™



Differentiated
value proposition

Distinct Value Add

50/50

1. Dual Salt Technology

- Highly stable
- Robust
- Extended sleep times
- Low nitrate leaching

100%

2. Used Oil

- Re-pumpability
- Highly water resistant
- Circular economy contribution

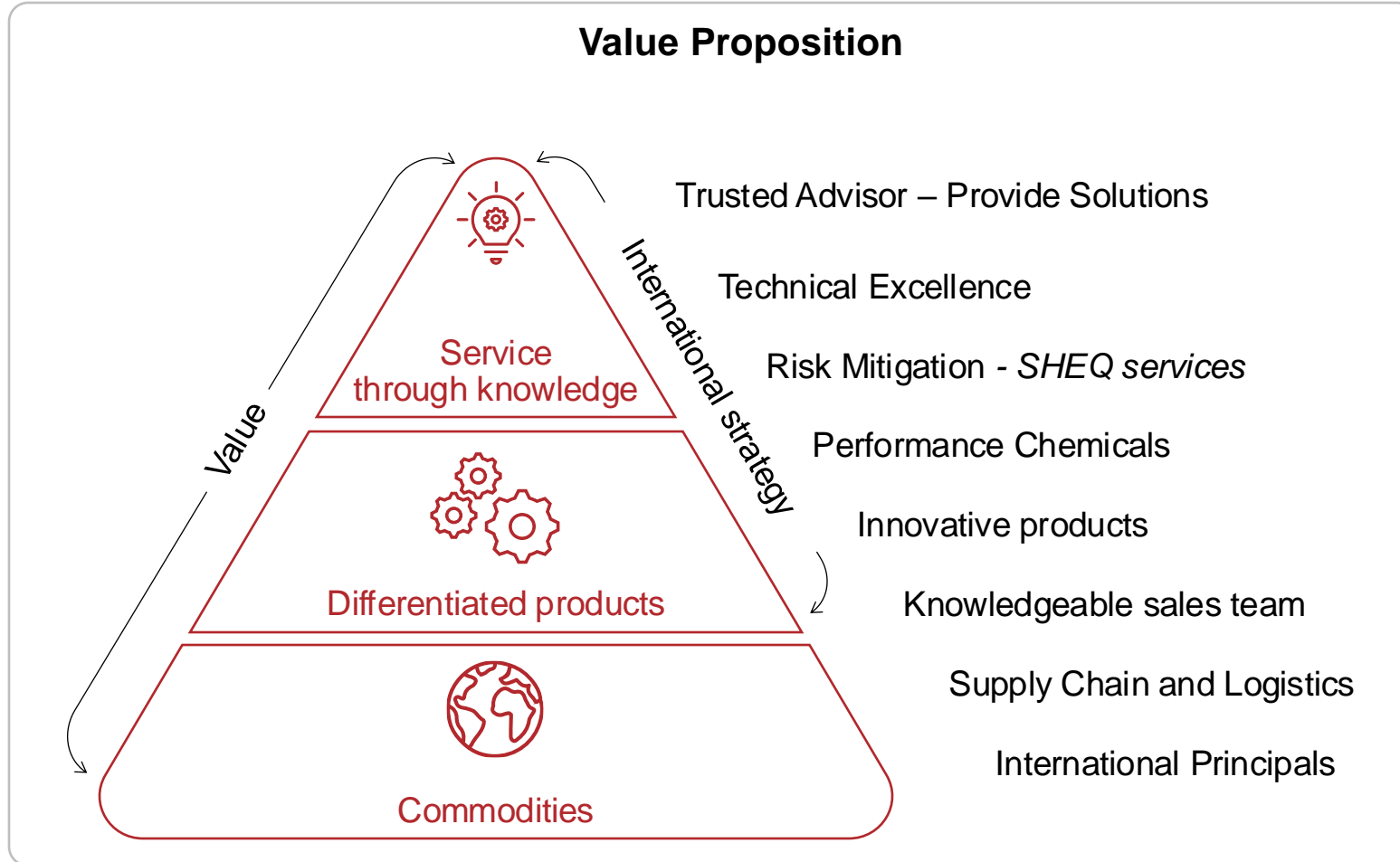
100%

3. Mechanised Solution

- Lower crystallisation
- Increased viscosity
- Dynamic water resistance
- Optimal blast energy

EXPANDING IN HIGH GROWTH SPECIALTY MINING CHEMICALS MARKETS

Leveraging BME footprint for synergistic benefits



Key Markets

- Uranium Processing
- Cobalt Precipitation
- Flotation
- Emissions Control
- Platinum Refining
- Gold Processing
- Ammonium Derivatives
- SX / Ion Exchange

DELIVERING ACCURACY, PRECISION & SAFETY IN BLASTING

Superior technology that has become an essential tool for modern mining applications

Electronic Initiation Technology

World record

AXXIS

7 350

electronic detonators fired

1 700m

Long blast pattern
5 days

Logged, tested
& fired in:
2 days

0 Errors
Delays

Technical support: **BME technical team**

Differentiated
value proposition

Distinct Value Add

2/2

1. Increased Safety

- Two bases of safety
- Exceptional resistance
- Withstands high dynamic pressure
- Protection against induced current

100%

2. Accuracy & Precision

- Exceptional firing precision
- World-class accuracy
- Triple redundancy firing

100%

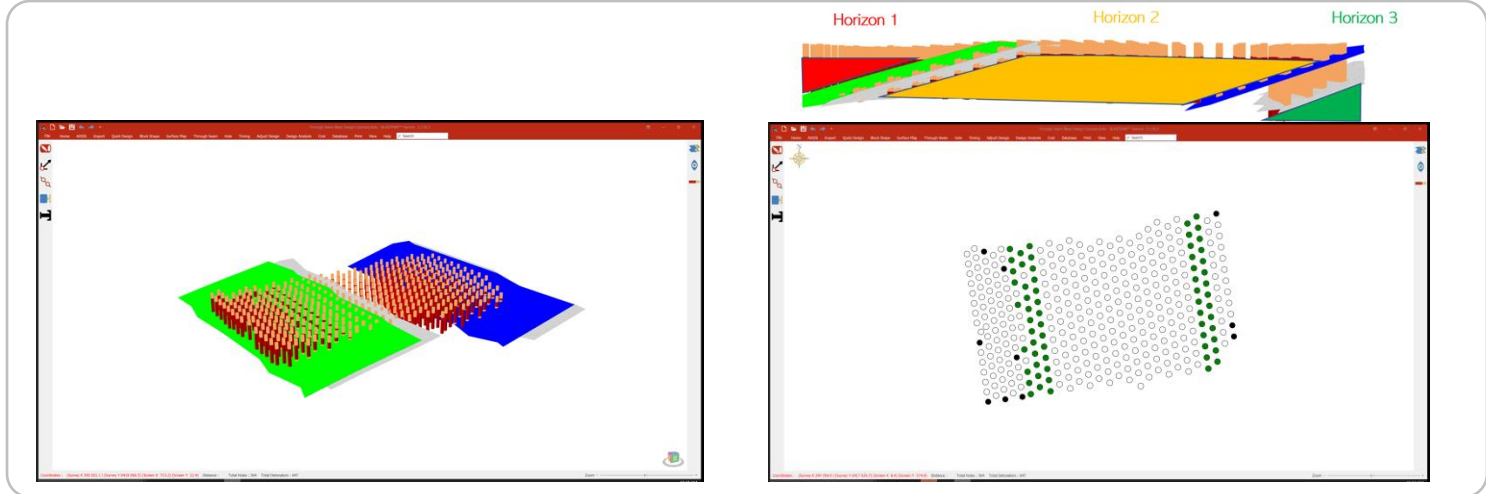
3. Environmental Benefit

- Strong dual core cable = less breakage
- Robust and Ease of use

FUTURE-FIT DIGITAL SOLUTIONS

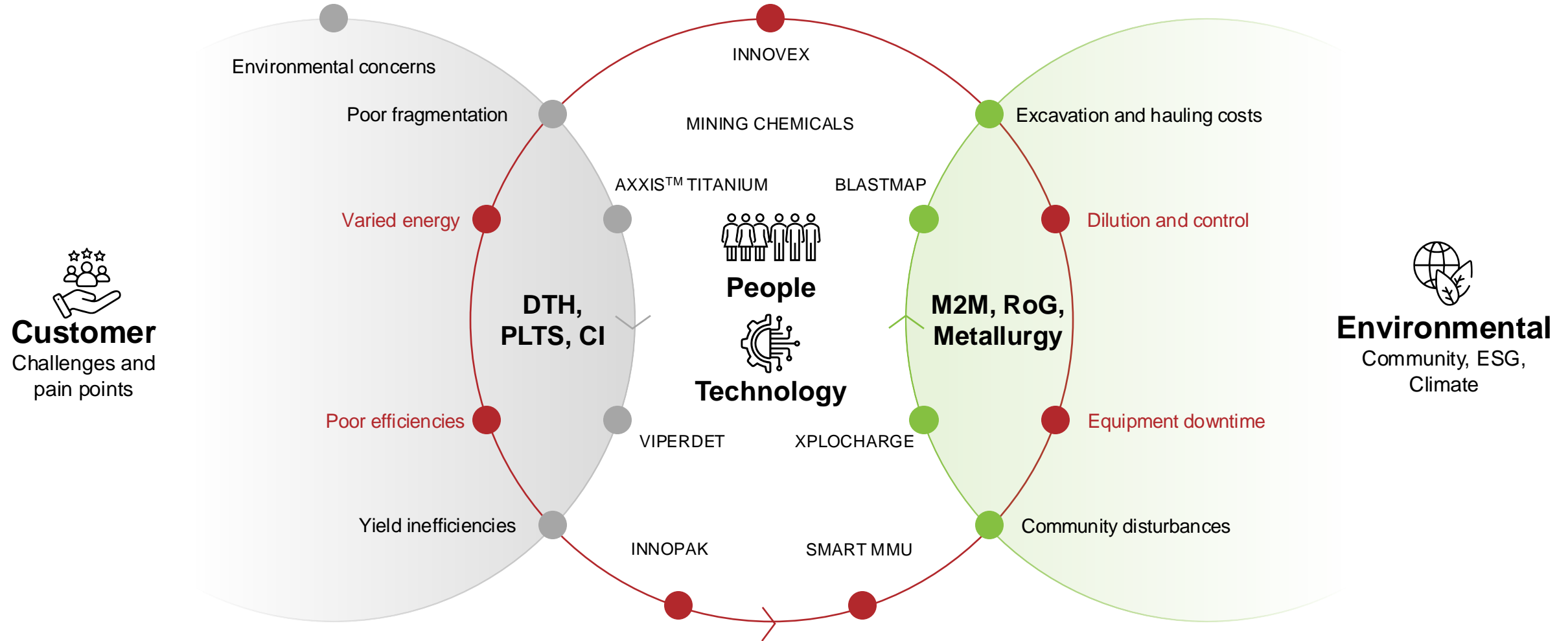
A suite of data extraction systems providing optimisation benefits

- Integrated blast data management system
- GPS & WIFI connectivity
- Cloud based server integration
- Pathway to autonomy
- Autonomous system integration with manufacturing units
- Digital technologies
- Artificial intelligence enabled systems
- Intuitive user-centric design interfaces



END-TO-END VALUE SOLUTION

Product canvas template with targeted solutions and value propositions



Hypex Bio

Omnia capital markets day, 5th of September
2024 Thomas Gustavsson, CEO Hypex Bio



Hypex Bio represents a paradigm shift in explosives technology

- Swedish developed ESG focused commercial explosives platform.
- Solves well defined environmental and operational problems, well aligned with the industry green agenda
- Hypex emulsion operationally non-disruptive and outperforms standard emulsions in Scandinavia
- Currently in commercial production and supply in Scandinavia. Proven technology
- Technology platform encompasses state of the art process equipment and delivery systems developed and manufactured in house.

Hypex Bio background

Swedish mining and blasting technology has historically been world-leading

- The extraction of metals, raw materials for cement production and additives used in fertilizers are all dependent on the use of explosives by the mining industry.
- Explosives are a strategic material, essential for global society to function, develop and prosper.
- The vast majority of all explosives globally are based on nitrate salts, mainly ammonium nitrate. The blasting technology used today was developed in the 1970s. Very few technological developments in emulsion technology have taken place since then.

The problem

The use of ammonium-nitrate based explosives causes several well-known issues, such as:

Toxic detonation gasses and water pollutants

Detonation of conventional commercial explosives produces toxic gasses that are highly harmful and can be lethal to humans. These gasses must be vented out before work can take place at the blast site.

Conventional commercial explosives also release toxic nitrates and ammonium into the water in mines and nearby areas.

Mines must build costly water treatment and ventilation facilities to cope with toxic detonation gasses and water pollutants.

Carbon dioxide and GHG emissions

The production of ammonium nitrate and explosives based on it are enormously energy-intensive. These production processes cause significant carbon dioxide and GHG emissions.

The production of explosives used in the free world accounts for more carbon dioxide than Sweden's total emissions.

If the mining industry is to move toward emission-neutral production, then it must shift away from the use of ammonium-nitrate explosives.

Supply chain vulnerability

The world is entirely dependent on a small number of ammonium nitrate producers. The supply chain is extremely sensitive to disruptions, for example, by war. Historically, in Europe, significant raw materials used in ammonium nitrate production have come from Russia.

No redundancy or alternative supply chain for commercial explosives is available today. Well-established explosives suppliers are also not conducting significant research into alternatives.

The Hypex solution

Replace ammonium nitrate with Hydrogen peroxide in a stable emulsion (HPE) to achieve,

Substantial reduction in carbon and GHG emissions

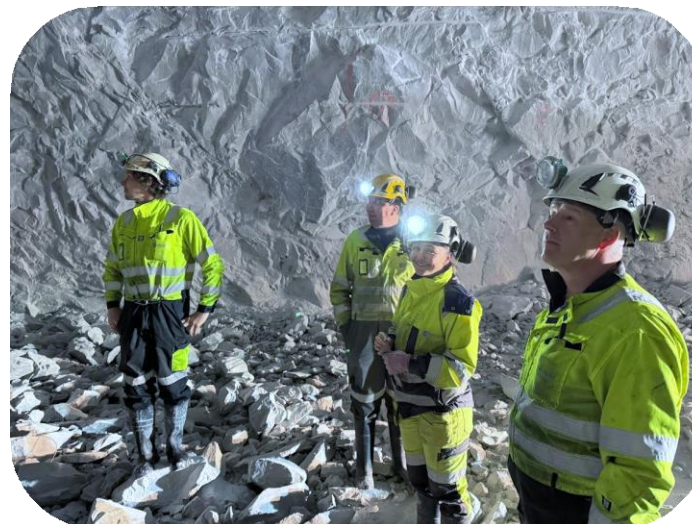
Hydrogen peroxide is significantly more energy efficient to produce. In Nordics, green peroxide is available with very low GHG footprint.

Elimination of nitrate and ammonia gas and residue

Hypex HPE eliminates NOx gas in post detonation fumes as well as nitrate and ammonia water leaching residues. Main remnant is water stream.

Independence from AN production and supply chain

Hydrogen peroxide supply does not currently go to explosives production. No competitive space. Hypex HPE creates a new raw material supply chain alternative.



Hypex Hydrogen peroxide emulsion

- A stable nitrate and ammonia free bulk emulsion.
- Highly viscous and water proof.
- Is designed to be flexible and can be used in existing operational methodology.
- Utilizes state of the art delivery systems to achieve variable density per hole, string loading and precise energy control.
- Detonation forms mainly water steam and results in excellent fragmentation and pull.
- On a like-for-like basis, Hypex HPE outperforms known nitrate based emulsions



A technology platform designed for easy adaption

High-capacity manufacturing plants

Hypex designs and constructs modular HPE plants designed to be flexible, cost-effective and easy to operate and integrate into existing infrastructure

Non-disruptive delivery systems

The Hypex team has worked to engineer away technical challenges to allow for delivery systems seamless identical to those in use today. Nearly 100% non-disruption on an operational level is possible to allow for quick hand over to customers. Underground charging units specifically designed for HPE are currently in commercial use by customers.

Raw materials and customer support

Hypex supplies several critical raw materials needed to form the HPE emulsion, such as fuel phase, stabilizer and chemical sensitizer. Hypex also provides on-site technical, operational and implementation support.



Hypex Bio history

Hypex Bio was founded by Thomas Gustavsson and Robert Håkland in 2020 and was result of a development project started in 2018.

Thomas and Robert developed the basic chemistry and technology to stabilize hydrogen peroxide into a commercially viable explosive.

In 2020, Hypex Bio begins collaboration with Boliden Mineral to test the technology on a large scale in a live mining environment.

In 2022, Boliden accepts the technology as commercially viable after Hypex Bio designs and builds a test production facility in the Kankberg mine.

In 2023, Hypex enters into significant collaboration agreements with Boliden and global players, such as SSE Group in Switzerland, Omnia in South Africa and BME in Canada. Large-scale production and delivery begins. SSE and Omnia becomes strategic investors.

In 2024, Hypex starts two large scale plants in Europe. Boliden and Hypex enter into a five-year agreement for the supply and production of hydrogen peroxide explosives.



Key milestones

- Developed and proven key chemistry concepts for Hydrogen peroxide emulsions including test and quality metrics and processes.
- Proven commercial feasibility in large scale underground mine production. Environmental and performance claims proven.
- Achieved regulatory framework approval in the European union (CE + ADR).
- Developed process equipment technology along with manufacturing scalability processes.
- Constructed and commissioned (internationally) three large scale plants according to manufacturing principles.
- Achieved international customer acceptance on multiple levels and succeeded in executing scale supply contracts.
- Developed effective organizational structure and secured key personal for manufacturing, engineering, support and R&D.
- Secured multiple global patents.





Hypex Bio vision

To be the natural way we mine, extract and build to enable the sustainable societies of tomorrow.

We envision a sustainable future made possible by our new standard of explosives transforming the way we mine, extract and build.

Innovation is a part of our Swedish heritage. When Alfred Nobel invented dynamite in 1867, he accelerated the industrial revolution by making it easier to extract minerals and create the structures of the industrial revolution. With our groundbreaking solution, history is now set to repeat itself.

Our nitrate-free explosive is a paramount component in the green industrial shift. By reinventing explosives, we will become a crucial part of the minerals and construction industry – essential for the sustainable societies of the future.

Hypex Bio is well aligned with the green impetus of the mining industry

Western natural resource companies understand the importance of zero carbon transition to maintain customer base and attract investor sentiment.

Numerous serious efforts are being made to migrate from traditional operational practice to new technologies and raw material uses. This transition often entails high costs, performance reductions and unclear sustainability effects.

Hypex Bio offers a clear technology replacement that does not compromise on efficiency and provides proven sustainability gains. Hypex is perfectly aligned with the mining industry's carbon reduction ambition.

Hypex Bio context

The green industry transition is the biggest challenge of the century.

Hypex Bio is ideally positioned to be a part of the journey.

Key factors of the green transition include:

- Renewable energy and more effective production processes – shifting from fossil driven production chains to close-to-zero GHG driven processes.
- Circular economy, moving beyond “take-make-dispose” model to a sustainable consumption cycle where close-to-use and reuse models become predominant.
- Green technology, strong shift towards GHG and energy efficient processes with positive environmental supply chain down-stream impacts
- Consumer awareness and demand – increased consumer and user demand for proven green products and services. Drives investor sentiment for future economic growth.

Hypex Bio and BME

We are a value driven company.

Everything is about people, that is why BME and Hypex works

When everybody said it was impossible, Omnia and BME saw the opportunity

Hypex Bio is moving at a high pace creating value though our capability of taking concept ideas out of the lab and refining them into a workable commercial solution.

Today, the Hypex opportunity is well defined and was early realized by BME and Omnia. Obvious from the start, the cultural, moral and commercial fit created a partnership for mutual international growth into the major mining regions of the world.

Implenia is driven by sustainable innovative solutions, and we aim to be at the forefront of the industry. For us, it is obvious that, as one of Sweden's largest tunnel contractors, we take the step towards nitrate-free explosives together with Hypex Bio.

- Jiri Englen, CEO Implenia Sweden

Hypex Bio Explosives Technology AB has been awarded Boliden Supplier Recognition in Sustainable Innovation for their innovative approach to support Boliden to become the most climate friendly and respected metal provider in the world. Their customer centered development will significantly reduce the need for water treatment and the total CO2 emissions.

- Ann Falk, CPO Boliden





CONCLUSION

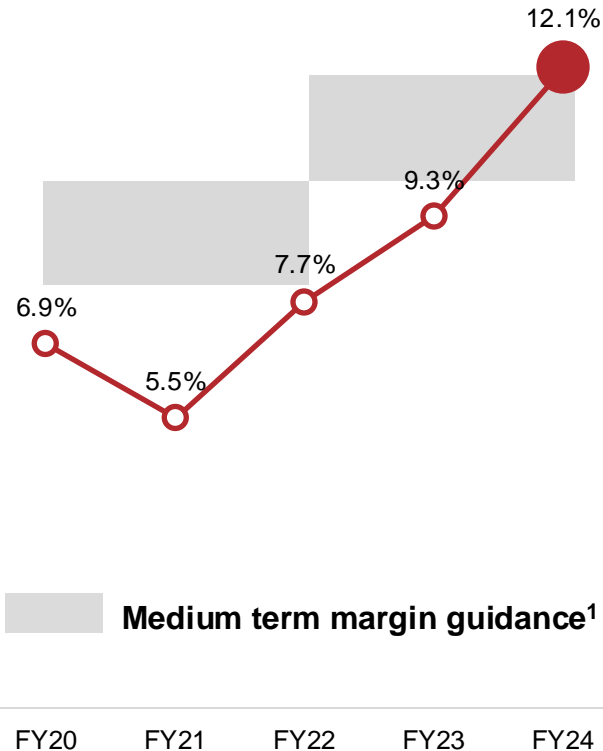


BUILDING A GLOBAL MINING SOLUTIONS PROVIDER

Supporting delivery of strong margins, good cash flow and quality earnings



Mining operating margin



1

An uncompromising emphasis on the basics

- Safety first (0 RCR since FY23)
- Quality products with consistent results
- Supply security with robust flexibility

2

Omnia integration delivers competitive offering

- Efficient manufacturing capabilities
- Growing share of mining value chain (incl. Strategic sales, Mining chemicals)
- Access to growth and ESG capital

3

Building global footprint with unique propositions

- Growth through partnerships, leveraging complementary capabilities
- Building track record in key mining markets

4

A winning culture with strong customer focus

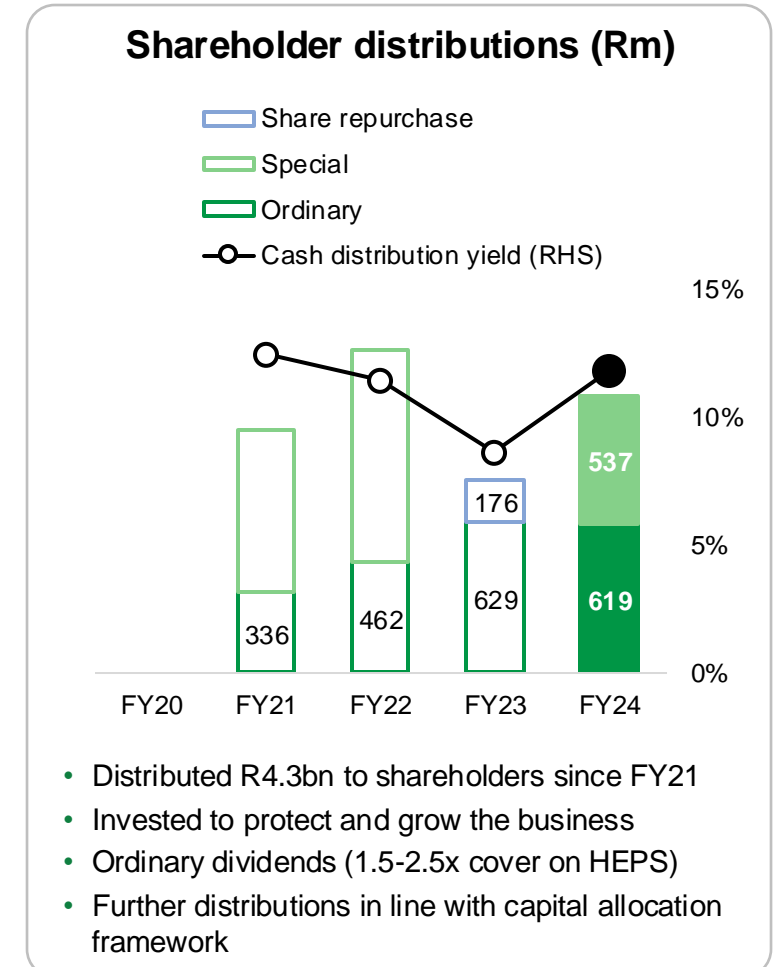
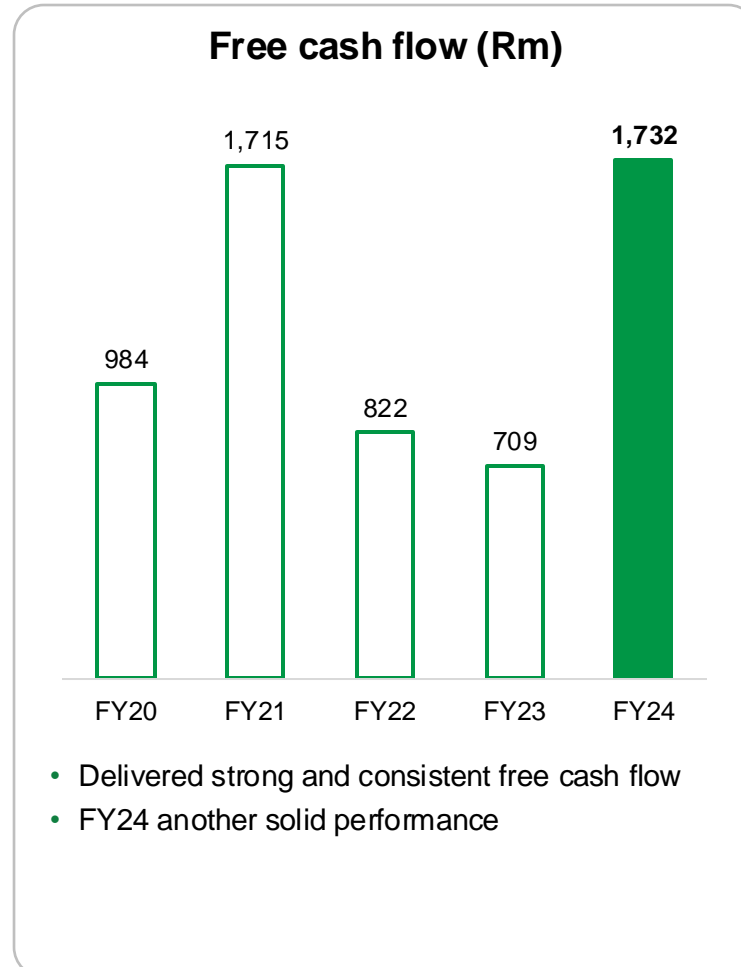
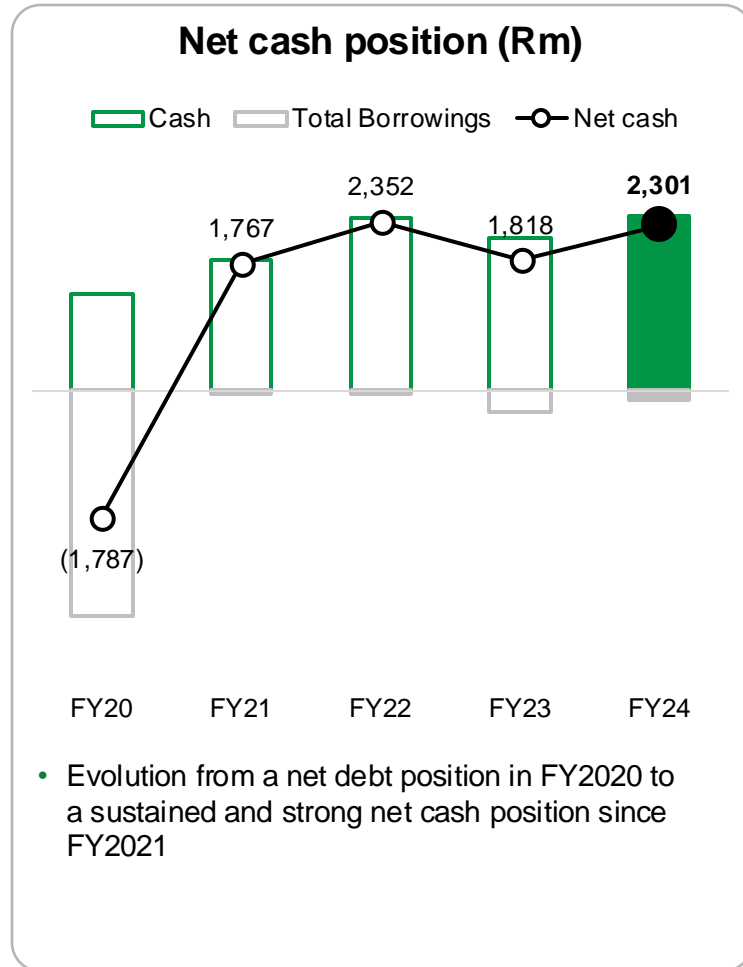
- Focused technology development and innovation leadership
- Deep customer relationships and solid commercial pipeline



1. Margin guidance range calibrated upwards in FY22

A TRACK RECORD OF DELIVERING VALUE FOR STAKEHOLDERS

Solid balance sheet, strong cash generation and consistent distributions



COMPELLING INVESTOR PROPOSITION

Primary markets, asset quality, strong returns and cash generation

1

Operate in primary sectors

- Resilience of **essential solutions portfolio to customers in primary sectors**
- Core to economic recovery and sustainability
- **Compelling investment opportunities** (energy sectors, food security, environmental impact improvements) linked to our purpose **with ESG at the core**

2

Focused business model

- Geographical and currency **diversification**
- **Core Markets:** Agriculture and Mining optimises through our integrated manufacturing and supply chain supporting greater asset utilisation
- **Investments:** Hypex Bio, chemicals, managed to model

3

Operational excellence

- **Integrated manufacturing capability** in SADC into the Agriculture and Mining market
- **BioStimulants and Kelp** production site in Australia
- Partnerships in **Indonesia** and **Canada** enables growth in international mining explosives markets
- **Agile and versatile** group supply chain capability

4

Distinct competitive advantage

- Combining science and experience through **Nutriology®**
- **Newest, most reliable production assets** in SADC
- Pioneering innovative and superior blasting technology: **Blast Alliance, AXXIS™, dual salt emulsion**
- **AgriBio:** leading humate source and production capability
- **Global distribution strength**

5

Robust capital allocation and cash generation

- **Strong and flexible** balance sheet with optionality to invest in value accretive opportunities
- **Prudent, targeted and disciplined** capital allocation
- **Management focus:** growth, cost optimisation, margins and cashflow
- **Outcomes:** Further improvements in profitability, free cashflow and return measures





QUESTIONS



TERMS AND ACRONYMS

Term/acronym	Description	Definition
SX	Solvent extraction	This technique is used to remove or exchange ions from a solution using a solid phase (ion exchange resin).
Ion Exchange	N/A	This is a process used to separate and concentrate metals from a solution. The process involves the use of organic solvents to selectively extract a particular metal from a liquid phase (often an aqueous solution) into another liquid phase
DTH	Down-The-Hole	This refers to a type of emulsion loading service, where the service offering is limited to supplying and charging of emulsion only into holes on a typical mine bench.
PLTS	Prime, Load, Tie & Shoot	This refers to a product and service offering whereby the products include emulsion and initiating systems, that are loaded into blast holes, primed during loading, tied up, i.e. connection of the respective initiating system, as well as the complete technical services related to the blast, up to and including the final firing/initiation of the complete blast.
CI	Continuous Improvement	The Continuous Improvement model is value-added technical services model that drives projects, process, and product improvements within the mining value chain. It refers to a continuous series of services and projects driving mine and customer value.
M2M	Mine to Mill	This refers to a philosophy or approach that focusses on optimizing the entire value chain from blasting to milling. It includes the integration of various stages of mining, such as drilling, blasting, loading, hauling, and milling, in order to maximize productivity, reduce costs, and improve overall efficiency at a respective mine/customer operation.
ROG	Rock on Ground	This refers to the complete service offering as in a PLTS service offer, and with an additional drilling service offer. This is a comprehensive technical services offer that is KPI driven based on blasted cubic metres (bcm).
MMU	Mobile manufacturing unit	A mobile emulsion processing and manufacturing unit designed to deliver sensitised emulsion explosives on a typical mine bench. These units offer flexibility and are essential for delivering and pumping emulsion products in commercial mining applications.

