

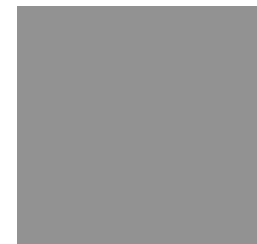


Annual Results Presentation

For the year ended 31 March 2026



Innovating to enhance
life, together creating
a greener future



Forward looking statements

Throughout this presentation there are certain statements made that are “forward-looking” statements. Any statements preceded or followed by, or that include the words “forecasts”, “believes”, “expects”, “intends”, “plans”, “predictions”, “will”, “may”, “should”, “could”, “anticipates”, “estimates”, “seeks”, “continues”, or similar expression or the negative thereof, are forward-looking statements. By their nature, forward-looking statements are speculative and allude to known and unknown risks, opportunities, macroeconomic issues and any factors that could cause the actual results, performance or achievements of the Group to be materially different from the future results, performance or achievements expressed or implied by such forward-looking statements. Forward-looking statements are not guaranteeing of future performance and reflect the Group’s view at the date of publication of this presentation. The Group is not obliged to publicly update or revise these forward-looking statements for events or circumstances occurring after the date of publication of this report. Any forward-looking statement contained herein based on current trends and/ or activities of the Group should not be taken as a representation that such trends or activities will continue in the future. No statement in this document is intended to be a profit forecast or to imply that the earnings of the Group for the current year or future years will necessarily match or exceed the historical or published earnings of the Group. Forward-looking statements should not be relied on because they involve uncertainties and known and unknown risks which risk factors are described throughout the commentary in this report, and include economic, business and political conditions in South Africa and elsewhere.

Comprehensive additional information is available on our website:
www.omnia.co.za
Or email queries: omniar@omnia.co.za





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Contents

- 1 Purpose and highlights
- 2 ESG update
- 3 Business update
- 4 Finance update
- 5 Strategy and growth
- 6 Outlook



Growth through sustainability and innovation

A purpose driven approach to agriculture and mining, delivering impact, resilience and value

Innovating to
enhance life,
together creating
a greener future



Enhancing lives: We have a significant impact on food, water and mineral security



Sustaining livelihoods: We sustain livelihoods, and create opportunities for people to grow and thrive



Optimising the use of natural resources: We apply technology for the efficient use of natural resources



Caring for our planet: We care about the future of our planet and always act responsibly, operating in a sustainable manner

Strategy execution delivers strong earnings, margins and returns

Continued solid cash generation supports sustained dividend distribution



Mining diversification strategy delivers volume growth while international investment continues



Robust volumes and resilient margins in Agriculture, supported by strong recovery in Rest of Africa



Substantial completion of Chemicals restructure; positions the business for sustainable profitability



Resilient supply chain and manufacturing capabilities ensured security of supply to customers



Balance sheet strength underpinned by disciplined capital management supports strategic optionality



Increased cash distributions through ordinary and special dividend declaration

Revenue	R24.2bn	6%
Operating profit	R2.2bn	28%
Operating margin	9.0%	21%
EBITDA	R2.8bn	21%
HEPS (cents)	849	21%
Ordinary dividend (cents)	470	18%
Special dividend (cents)	280	
ROE	12.9%	18%

Strong performance from core operations

Volume and margin growth delivered in a challenging market



Group

- Disciplined capital allocation improved returns with focus on core operations
- Leading production and supply chain strengthening competitive advantage across Mining and Agriculture
- Supply continuity maintained through flexibility in heightened disruption environment
- Strategy underpinned by continued investment in ESG

Operating profit	R2.17bn
Operating margin	9.0%

Medium term margin guidance *8% to 10%*
Revised *9% to 11%*



Mining

- Strengthened technology solutions reinforces customer value propositions
- Sustained volume growth driven by new contract wins and extensions in SADC
- Diversification underpins margin resilience despite impact of currency volatility
- Continued international infrastructure investment
- Strong contribution from Metallurgy

Operating profit	R1.15bn
Operating margin	11.7%

Medium term margin guidance *10% to 12%*



Agriculture

- Value creation through the Nutriology® model delivered volume and margin growth
- Customer-centric execution supported volume growth in South Africa
- Recovery in volumes and improved margins in Rest of Africa
- Strong production and export volumes in International

Operating profit	R1.25bn
Operating margin	9.6%

Medium term margin guidance *9% to 12%*



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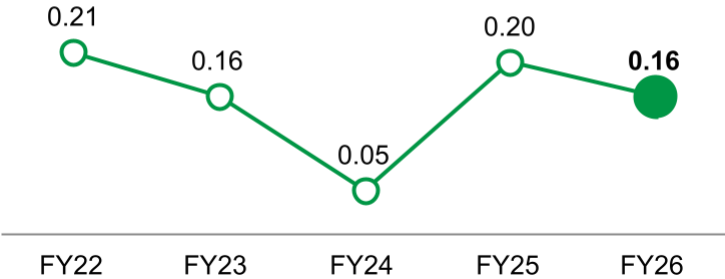
ESG update



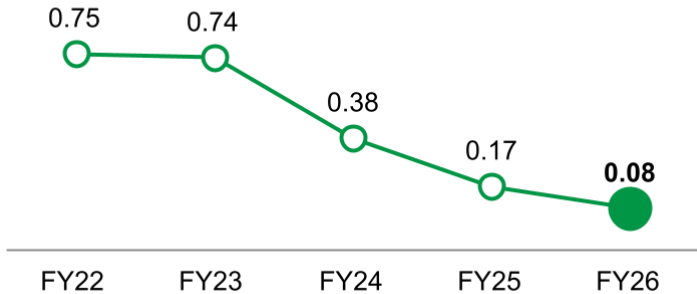
Committed to zero harm

Advancing our values-driven safety culture

Recordable Case Rate (RCR) - Group



Fire, Explosion and Releases (FER) - Group

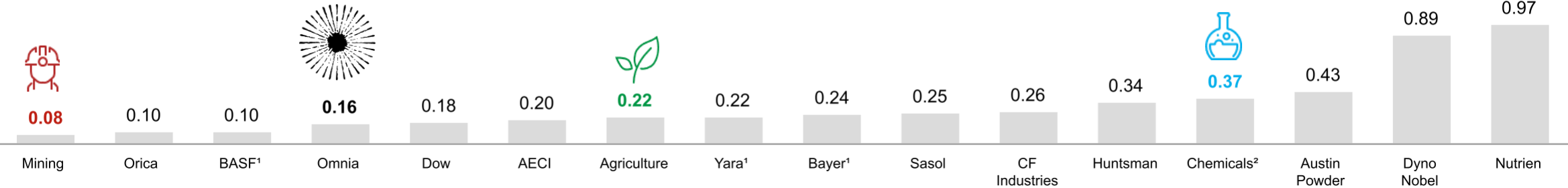


Underpinned by our values and behaviours

- Visible, accountable leadership
- Shared safety ownership
- Build capability, drive consistency
- Reinforce disciplined action

"Everyone returns home safely, everyday"

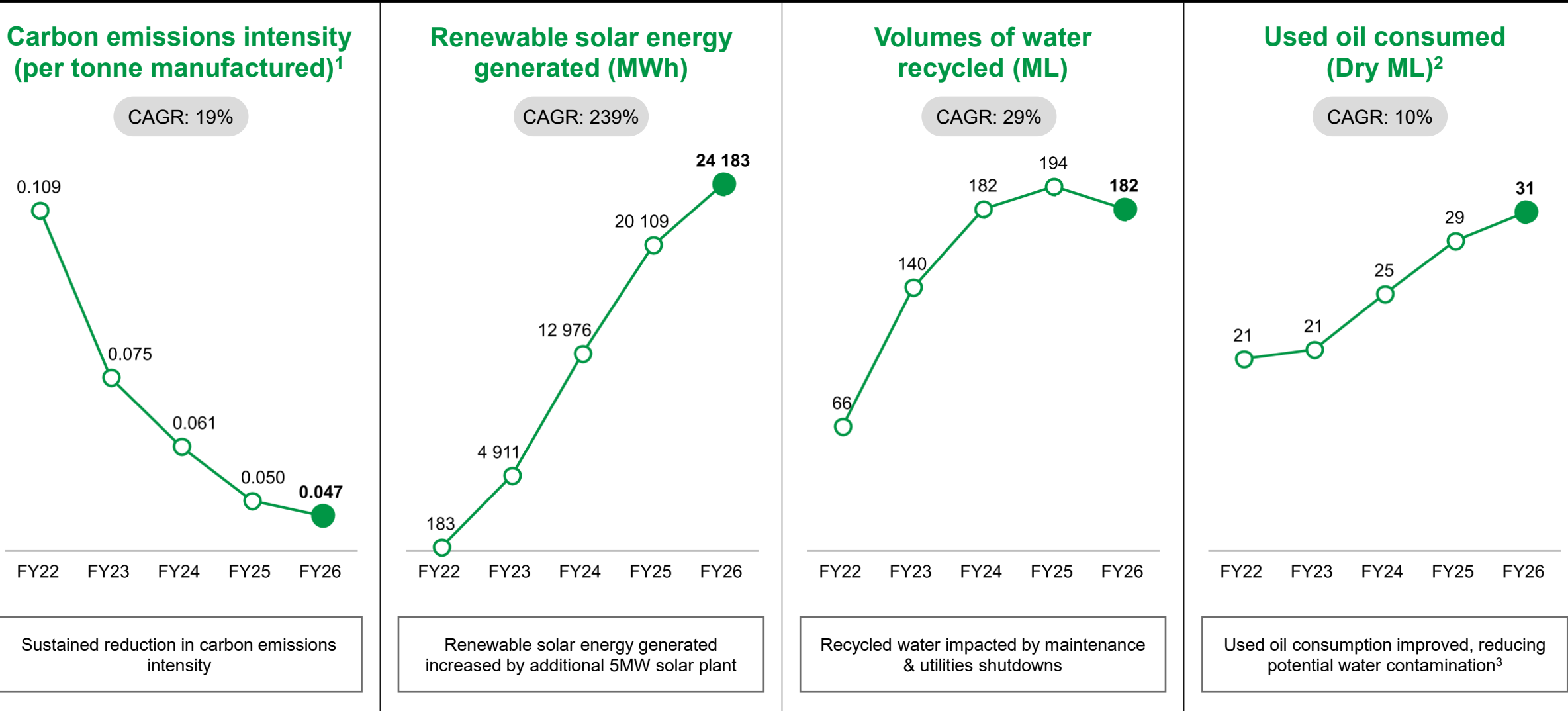
International RCR Benchmarking



1. Adjusted for comparability to 200 000 exposure hours.
 2. Impacted by reduction in exposure hours, and one incident in the twelve month period.

Embedding sustainability to drive measurable positive impact

Progress in reducing our environmental footprint



1. Carbon emissions intensity has been restated due to revised Scope 2 methodology using supplier specific steam factors.
 2. FY25 used oil consumed has been restated for comparability with FY26.
 3. Consumption of 1 litre of used oil prevents potential contamination of 1 million litres of water.

Investing in our people and communities

Strengthening culture and values alignment to accelerate purpose-led outcomes



Leadership and capability

- 347 leaders engaged across 3 leadership programmes
- Leadership conference: 172 attendees
- Engineering Community of Practice and mentorship programme with 45 participants



Skills development and talent pipeline

- 91 learners across chemical, technical and operational learnerships
- 94 employee bursaries
- 57 graduates | 24 retained
- 554 Future Fund Programme beneficiaries



Community impact

- >350 households, 100 small scale farmers supported
- 6 schools | 460 learners impacted
- 32 certified skills programmes delivered

Omnia Broad Based Scheme: R69m distributed to 3 033 employees



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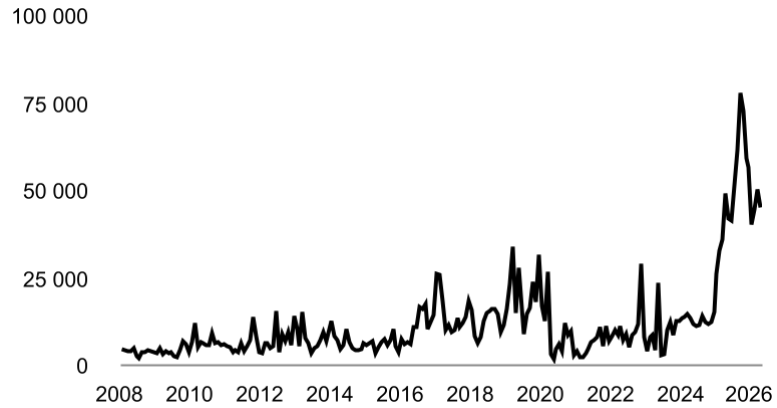
Business update



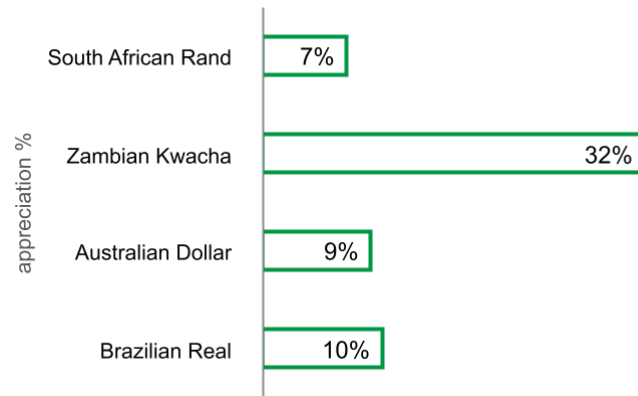
Politics driving uncertainty and global macro-economic environment

Turning market uncertainty into strategic growth

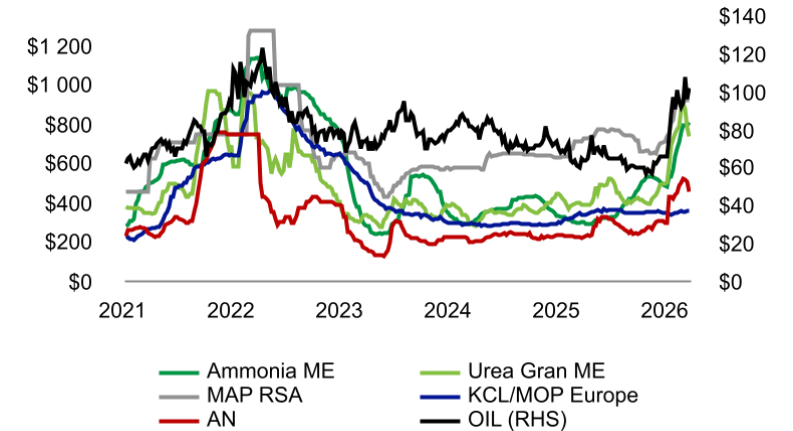
World policy uncertainty index at record levels¹



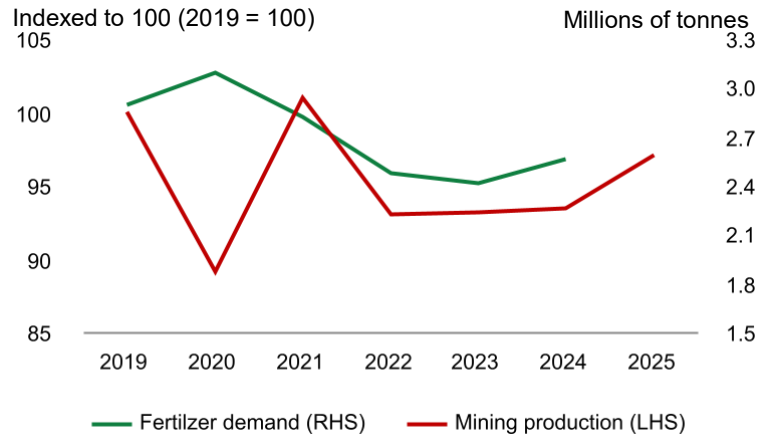
Dollar weakness in FY26 – is this sustainable?



Commodities facing significant volatility²



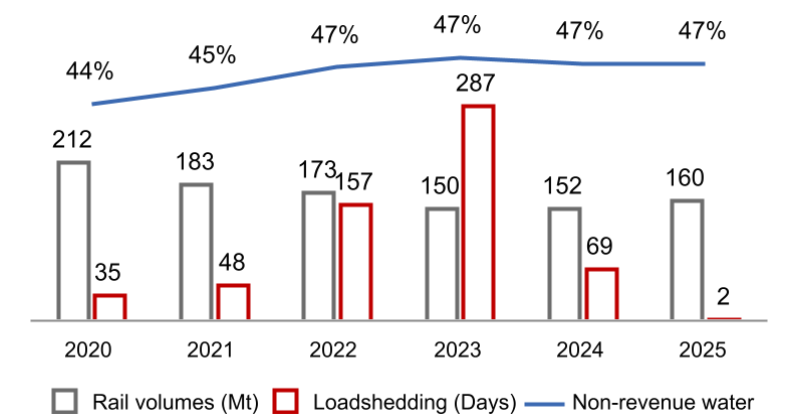
Mining and agriculture are flat in RSA³



Increased global supply chain pressure⁴



Mixed performance of structural reforms⁵



Sources:

1. WPUI -WorldPolicyuncertaintyIndex.com. 2. Argus,Ferticon,Profercy. 3. Argus Fertiliser report, StatsSA. 4. GSCPI -Federal Reserve bank of New York. 5. Operation vulindlela progress report Q4 2025, No Drop 2023 Report, Eskom.

Complex global environment presented risks and opportunities

Impact of Middle East crisis to be seen in FY27

Challenging operating environment

Global

- Ongoing geopolitical tensions increasing market volatility and disrupting global supply chains
- Rise in trade protectionism with record-high policy uncertainty
- Persistent currency and commodity volatility
- Extreme weather conditions
- Subdued global economic growth
- Reversal of ESG commitments

Regional

- Higher regulatory complexity arising from localisation requirements
- Infrastructure constraints in emerging markets
- High debt burdens and fiscal limitations
- State level interventions to protect critical minerals



Supportive market dynamics

Global

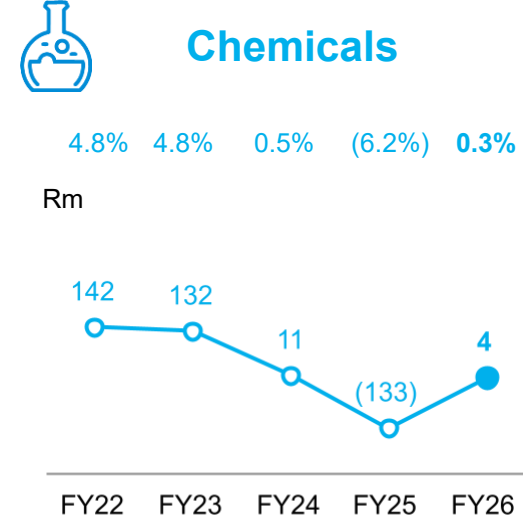
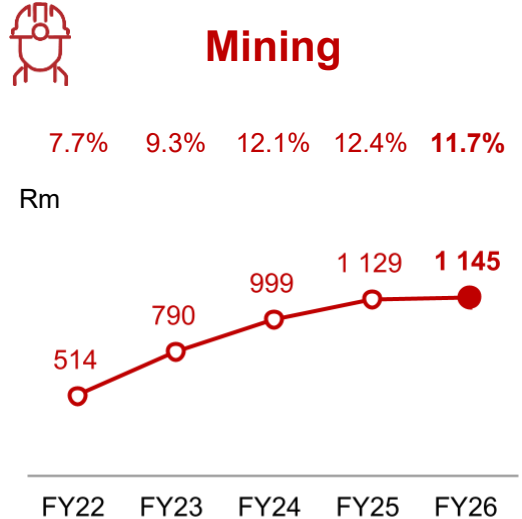
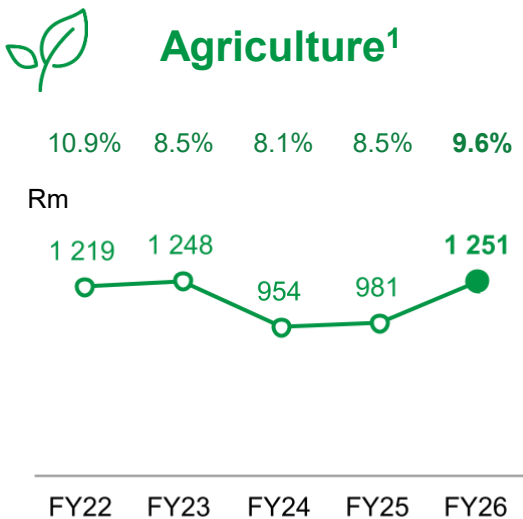
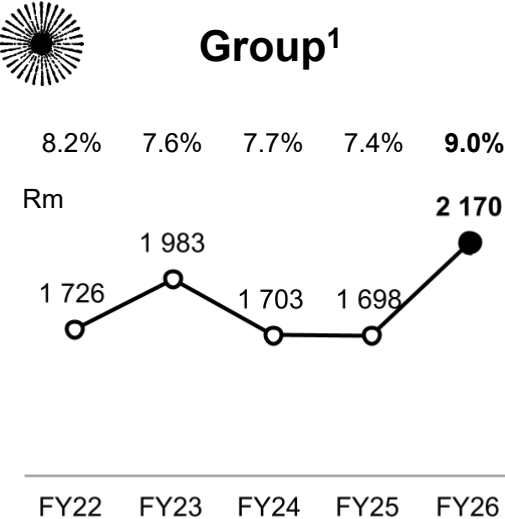
- Urbanisation and population growth driving long-term mineral and food demand
- Digital transformation boosting innovation across sectors

Regional

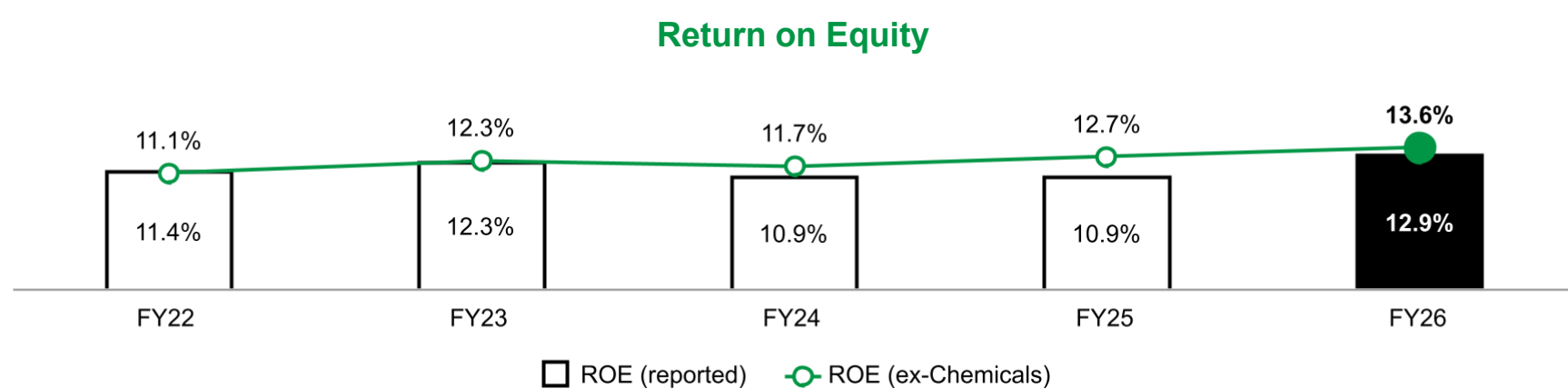
- South African economy rebound with structural reforms underway
- Mining sector buoyed by robust demand for critical minerals vital to global energy transition
- Accelerating exploration activity and rising foreign mining investment
- Improved macroeconomic and agronomic conditions in SADC

Disciplined execution delivers higher margins and quality of earnings

Reshaping the portfolio for sustainable future growth




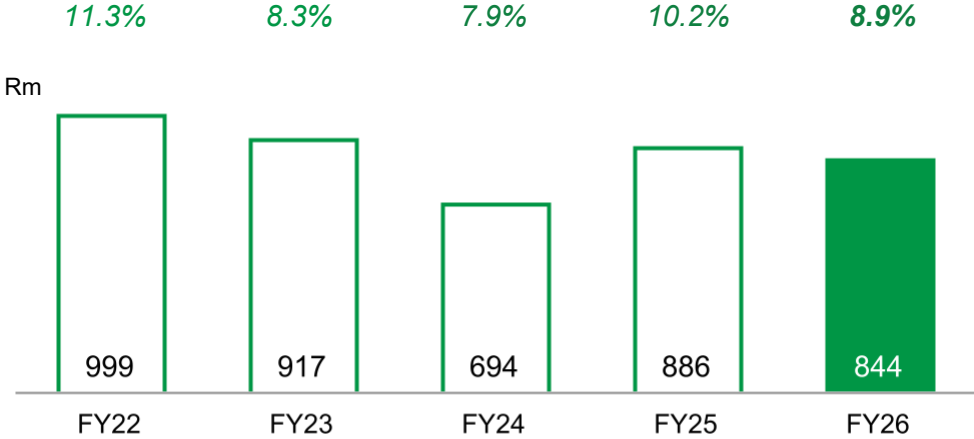
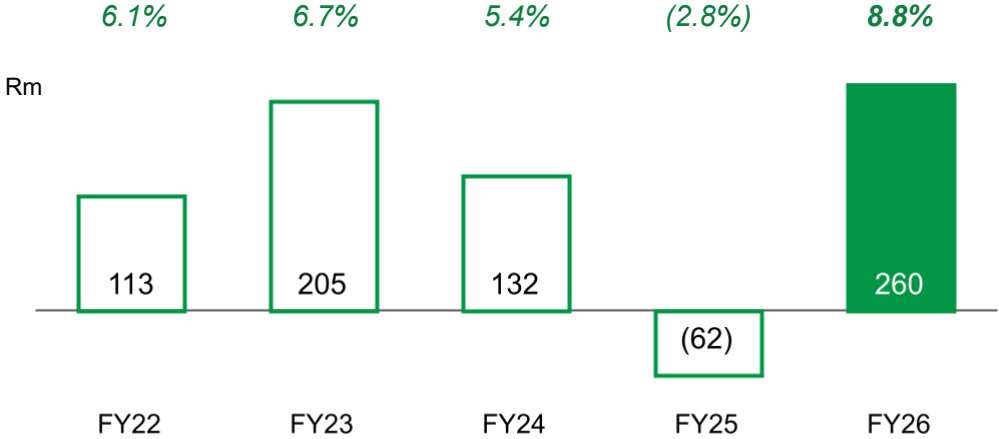



- Diversification strategy enhances efficiency of core operations
- Supply chain and manufacturing capabilities enabled security of supply to customers
- Balance sheet strength supports growth strategy and shareholder returns
- Deploying capital for international growth





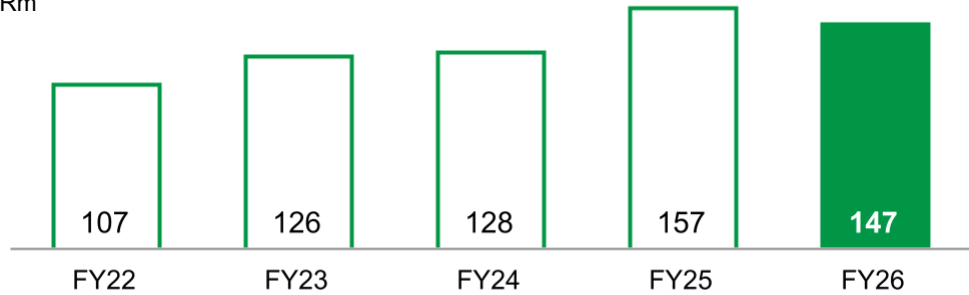

1. Continuing operations excluding Zimbabwe for FY22 and FY23 due to hyperinflation.

Agriculture | Operating profit

	 RSA¹	 Rest of Africa²																																				
Margins 	 <table border="1"> <thead> <tr> <th>FY</th> <th>Margin (%)</th> <th>Rm</th> </tr> </thead> <tbody> <tr> <td>FY22</td> <td>11.3%</td> <td>999</td> </tr> <tr> <td>FY23</td> <td>8.3%</td> <td>917</td> </tr> <tr> <td>FY24</td> <td>7.9%</td> <td>694</td> </tr> <tr> <td>FY25</td> <td>10.2%</td> <td>886</td> </tr> <tr> <td>FY26</td> <td>8.9%</td> <td>844</td> </tr> </tbody> </table>	FY	Margin (%)	Rm	FY22	11.3%	999	FY23	8.3%	917	FY24	7.9%	694	FY25	10.2%	886	FY26	8.9%	844	 <table border="1"> <thead> <tr> <th>FY</th> <th>Margin (%)</th> <th>Rm</th> </tr> </thead> <tbody> <tr> <td>FY22</td> <td>6.1%</td> <td>113</td> </tr> <tr> <td>FY23</td> <td>6.7%</td> <td>205</td> </tr> <tr> <td>FY24</td> <td>5.4%</td> <td>132</td> </tr> <tr> <td>FY25</td> <td>(2.8%)</td> <td>(62)</td> </tr> <tr> <td>FY26</td> <td>8.8%</td> <td>260</td> </tr> </tbody> </table>	FY	Margin (%)	Rm	FY22	6.1%	113	FY23	6.7%	205	FY24	5.4%	132	FY25	(2.8%)	(62)	FY26	8.8%	260
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Commentary 	<p>Revenue ↑ 8.3%, Operating profit ↓ 4.7%</p> <ul style="list-style-type: none"> Value creation through the Nutriology® model increased volumes and sustained margins Customer centric execution and favourable agronomic conditions further supported growth Margins adversely impacted by lower manufacturing recoveries due to extended supplier shutdowns in 1HY26 Prior year profit included non-recurring gains on asset disposal 	<p>Revenue ↑ 34.1%, Operating profit ↑ >100%</p> <ul style="list-style-type: none"> Strong recovery in Zambia and Zimbabwe, volume recovery driven by improved agronomic and trading conditions Profit and margins benefited from appreciating Zambian Kwacha Disciplined execution of operating model changes <ul style="list-style-type: none"> Improved contribution from Zimbabwe Restructuring costs incurred in Mozambique and Kenya 																																				




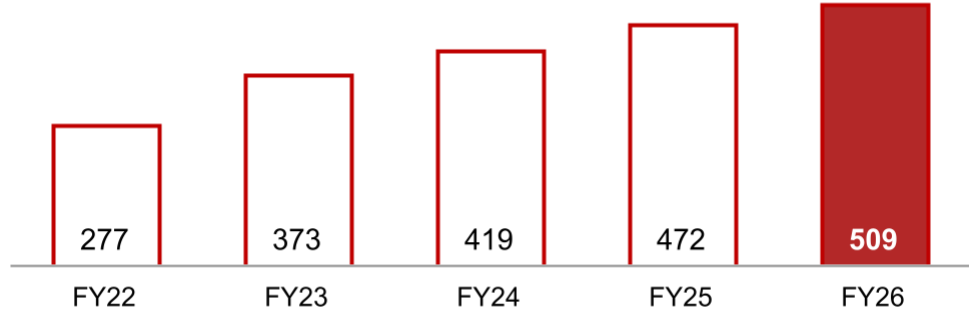
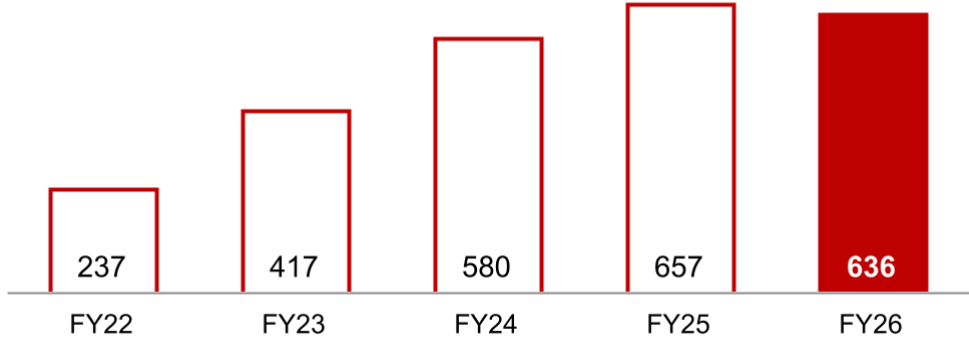

1. Including Manufacturing and supply chain.
 2. Excluding Zimbabwe for FY22 and FY23 due to hyperinflation.

Agriculture | Operating profit


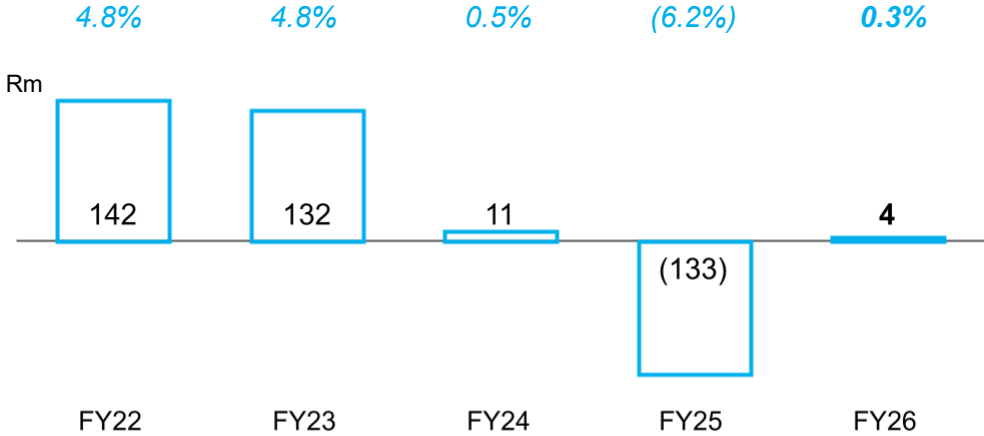
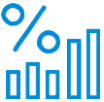
	 <h2 style="text-align: center;">International</h2>										
<p>Margins</p> 	<p style="text-align: center;">22.8% 22.1% 23.0% 25.4% 22.4%</p> <p>Rm</p>  <table border="1" style="width: 100%; text-align: center;"> <tr> <td>FY22</td> <td>FY23</td> <td>FY24</td> <td>FY25</td> <td>FY26</td> </tr> <tr> <td>107</td> <td>126</td> <td>128</td> <td>157</td> <td>147</td> </tr> </table>	FY22	FY23	FY24	FY25	FY26	107	126	128	157	147
FY22	FY23	FY24	FY25	FY26							
107	126	128	157	147							
<p>Commentary</p> 	<p>Revenue ↑ 6.0%, Operating profit ↓ 6.4%</p> <ul style="list-style-type: none"> ▪ Strong production volumes and export sales from Australia ▪ Subdued performance in Brazil and constrained Australia domestic market conditions ▪ Margins adversely impacted by stronger AUD vs USD, USA mobilisation costs ▪ Volume growth in USA supported by strengthening distribution capability 										



Mining | Operating profit

	 RSA	 International
Margins 	<p>8.3% 8.9% 10.9% 11.8% 11.6%</p> <p>Rm</p>  <p>277 373 419 472 509</p> <p>FY22 FY23 FY24 FY25 FY26</p>	<p>7.1% 9.6% 13.1% 12.9% 11.7%</p> <p>Rm</p>  <p>237 417 580 657 636</p> <p>FY22 FY23 FY24 FY25 FY26</p>
Commentary 	<p>Revenue ↑ 9.8%, Operating profit ↑ 7.8%</p> <ul style="list-style-type: none"> Volume growth supported by <ul style="list-style-type: none"> contract wins and extensions favourable product mix offset by constrained diamond and coal sectors Production margins affected by rising input costs Inclement weather negatively impacted surface mine production 	<p>Revenue ↑ 5.9%, Operating profit ↓ 3.2%</p> <ul style="list-style-type: none"> Volume growth in Mali, Zambia and Namibia Performance impacted by a currency loss from the appreciation of the Zambian Kwacha and the depressed diamond sector Strong performance from BME Metallurgy Continued mobilisation of operations in Canada and Australia

Chemicals | Operating profit

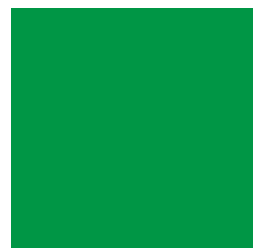
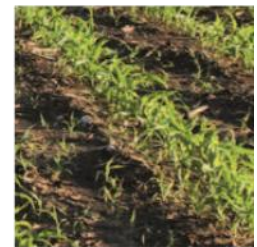
<p>Margins</p> 	 <table border="1"> <thead> <tr> <th>Year</th> <th>Operating Profit (Rm)</th> <th>Margin (%)</th> </tr> </thead> <tbody> <tr> <td>FY22</td> <td>142</td> <td>4.8%</td> </tr> <tr> <td>FY23</td> <td>132</td> <td>4.8%</td> </tr> <tr> <td>FY24</td> <td>11</td> <td>0.5%</td> </tr> <tr> <td>FY25</td> <td>(133)</td> <td>(6.2%)</td> </tr> <tr> <td>FY26</td> <td>4</td> <td>0.3%</td> </tr> </tbody> </table>	Year	Operating Profit (Rm)	Margin (%)	FY22	142	4.8%	FY23	132	4.8%	FY24	11	0.5%	FY25	(133)	(6.2%)	FY26	4	0.3%
Year	Operating Profit (Rm)	Margin (%)																	
FY22	142	4.8%																	
FY23	132	4.8%																	
FY24	11	0.5%																	
FY25	(133)	(6.2%)																	
FY26	4	0.3%																	
<p>Commentary</p> 	<p>Revenue ↓ 38.3%, Operating profit ↑ >100%</p> <ul style="list-style-type: none"> Benefits realised from restructured cost base and rationalisation of non-profitable business lines Substantially improved contribution from profitable Water Care from contract wins and improved margins Bulk Trade performance supported by integrated supply chain capabilities and increased demand for bulk liquids Further asset disposals are expected 																		





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Finance update



Strong earnings growth and margin delivery

Underpinned by customer-centric execution and capital discipline

<p>Revenue R24 200m (FY25: R22 818m)</p> <p>6%</p>	<p>Gross profit R5 355m (FY25: R5 129m)</p> <p>4%</p>	<p>Operating profit R2 170m (FY25: R1 698m)</p> <p>28%</p>
<p>Operating margin 9.0% (FY25: 7.4%)</p> <p>21%</p>	<p>Headline earnings per share 849 cents (FY25: 704 cents)</p> <p>21%</p>	<p>Ordinary dividend per share 470 cents (FY25: 400 cents)</p> <p>18%</p> <p>Special dividend: 280 cents</p>
<p>Return on equity¹ 12.9% (FY25: 10.9%)</p> <p>18%</p>	<p>NWC as a % of revenue 15.5% (FY25: 15.0%)</p> <p>3%</p>	<p>Net cash position² R1 678m (FY25: R1 770m)</p> <p>5%</p>

1. ROE = Diluted Headline earnings / average equity.
2. Excluding lease liabilities.

Statement of comprehensive income

Rm	31 March 2026	%	31 March 2025
Revenue	24 200	6	22 818
Cost of sales	(18 845)	(7)	(17 689)
Gross profit	5 355	4	5 129
<i>Gross profit margin</i>	<i>22.1%</i>		<i>22.5%</i>
Distribution & Administrative expenses	(3 296)	2	(3 353)
Other operating income	331	99	166
Other operating expenses	(149)	10	(166)
Impairment losses on non-financial assets	(34)	>(100)	(13)
Impairment losses on financial assets	(91)	22	(116)
Share of net profit of investments: equity method	55	(7)	59
Operating profit before items below	2 171	27	1 706
<i>Operating margin before items below</i>	<i>9.0%</i>		<i>7.5%</i>
Net impact of hyperinflation and forex	(1)	88	(8)
Operating profit	2 170	28	1 698
<i>Operating margin</i>	<i>9.0%</i>		<i>7.4%</i>
Net finance expense	(118)	(27)	(93)
Profit before income tax	2 052	28	1 605
Income tax expense	(677)	(33)	(508)
Profit for the year	1 375	25	1 097

Revenue increase driven by higher volumes across Agriculture and Mining, partially offset by product rationalisation in Chemicals

Gross margin decrease from lower manufacturing recoveries due to extended supplier shutdowns in 1HY26, and Zambian currency impact in Mining International

Distribution and admin expenses decreased due to reduced cost base of Chemicals further supported by disciplined cost management

Other operating income increase driven by foreign exchange gains and profit on sales of non-core assets

Other operating expenses includes fair value loss on derivatives

Impairment losses on financial assets relates to movement on ECL provision

Share of net profit of investment: equity accounted relates to profits from our JV in Indonesia where customers encountered regulatory complexity impacting operations

Net finance expense increase driven by lower interest income on cash and increased use of supply chain finance

Effective tax rate increased to 33.0% (FY25: 31.6%) impacted by withholdings tax on related party dividends

Statement of financial position

Rm	31 March 2026	%	31 March 2025
Property, plant & equipment	4 962	3	4 799
Right-of-use assets	421	(4)	440
Goodwill and intangible assets	14	(22)	18
Trade and other receivables	4 671	20	3 891
Inventories	4 626	(2)	4 738
Cash and cash equivalents	1 828	(6)	1 940
Investments accounted for using the equity method	302	5	288
Other assets	931	(12)	1 063
Total assets	17 755	3	17 177
Total equity	10 759	3	10 428
Deferred income tax liabilities	375	(7)	405
Lease liabilities	504	1	499
Trade payables & other liabilities (incl. supply chain finance)	4 989	6	4 699
Interest bearing borrowings & overdraft	150	(12)	170
Contract liabilities	623	10	564
Other liabilities	355	(14)	412
Total liabilities	6 996	4	6 749
Total equity and liabilities	17 755	3	17 177
Net cash (incl. lease liabilities)	1 174	(8)	1 271
Net cash (excl. lease liabilities)	1 678	(5)	1 770
Net working capital	3 751	9	3 426
Return on average Equity	12.9%	18	10.9%

Total assets increased by 3%

- **Receivables** increased predominately due to higher sales in Agriculture South Africa and Rest of Africa
- **Inventory** reduction driven by the rationalisation of Chemicals product lines and disciplined management in Rest of Africa
- Decrease in **net cash** attributable to higher investment in net working capital
- **Other assets** includes Chemicals assets held for sale, income tax assets, and the investment in Hypex Bio

Total liabilities increased by 4%

- **Payables** increase relates to timing of inventory purchases and settlements, with lower utilisation of supply chain finance at year end
- **Contract liabilities** mainly relates to prepaid sales in Agriculture South Africa

Return on Equity increased to 12.9% driven by higher earnings

Statement of cash flows

Rm	31 March 2026	31 March 2025
Net cash inflow from operating activities	4 809	3 864
Cash generated from operations	5 506	4 638
Net finance expense	(98)	(105)
Income taxes paid	(599)	(669)
Net cash outflow from investing activities	(522)	(663)
Purchase of property, plant and equipment	(644)	(702)
Proceeds on disposal of property, plant and equipment	129	58
Additions to intangible assets	(2)	(1)
Convertible debenture in Hypex Bio	(34)	-
Restricted receivable released/(raised)	25	(25)
Proceeds on disposal of joint venture	4	7
Net cash outflow from financing activities	(4 392)	(3 676)
Purchase of treasury shares (net of shares forfeited under schemes)	(128)	(287)
Net repayment of interest-bearing borrowings	(1)	(3)
Repayment of trade payables (supply chain financing)	(3 100)	(2 154)
Dividends paid	(1 094)	(1 152)
Repayment of lease liabilities	(69)	(80)
Net decrease in cash & cash equivalents	(105)	(475)
Net cash & cash equivalents at beginning of the period	1 929	2 450
Effect of foreign currency movement	4	(46)
Net cash and cash equivalents at end of the period	1 828	1 929

Rm	31 March 2026	31 March 2025
Cash generated from ops	5 506	4 638
Other cash generated from ops	2 808	2 577
Net working capital movement	2 698	2 061
Supply chain finance settlements	(3 100)	(2 154)
Cash from ops (incl supply chain finance)	2 406	2 484

Cash inflow from operating activities (incl supply chain finance)

- Strong cash generation from operational performance, offset by increased working capital
- Income taxes paid in FY25 included ZIMRA and ZRA matters

Cash outflow from investing activities

- Capital expenditure relates to initiatives to protect and grow the core business, expand internationally, and ESG projects
- Proceeds on disposal of non-core assets
- Additional investment in Hypex Bio

Cash outflow from financing activities

- Increased supply chain finance outflows due to higher utilisation and timing of settlements

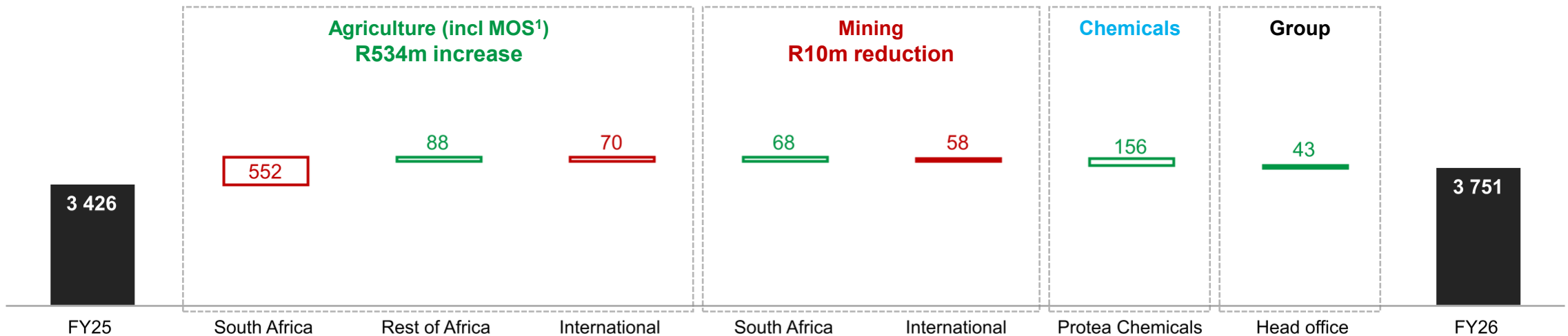
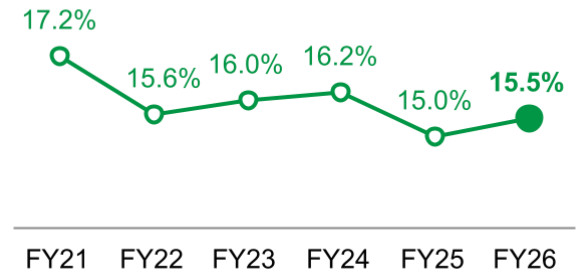
Disciplined working capital management

Cash release from reshaping of Chemicals and Agriculture Rest of Africa divisions

Rm	FY26	%	FY25
Net working capital	3 751	9	3 426
Inventory	4 688	(2)	4 800
Receivables	4 703	19	3 948
Payables	(5 640)	(6)	(5 322)
NWC as a % of revenue	15.5%		15.0%

- Agriculture increased due to higher receivables from higher sales across SADC
- Mining inventory reduction in South Africa offset by increased receivables in International
- Chemicals working capital released due to rationalised operations
- Continuous optimisation of working capital through Supply Chain Finance

NWC: Revenue



1. Manufacturing and supply chain.



OMNIA

Strategy and growth



Focused strategy, disciplined execution for global growth

Purpose driven organisation, focused on long term shareholder value creation

<p>Protect and grow core SADC business</p> <ul style="list-style-type: none"> ▪ Maintain focus on customer value creation and innovation ▪ Optimise efficiency and sustainability of manufacturing and supply chain ▪ Grow share of Agriculture value chain ▪ Leverage competitive value proposition to expand in African mining market 	<p>Create global mining solutions business of scale</p> <ul style="list-style-type: none"> ▪ Export Mining customer propositions and innovation globally ▪ Accelerate market access and reduce risk through partnerships ▪ Invest in infrastructure and expertise to grow globally ▪ Explore M&A to unlock value and scale 	<p>Deliver sustainable solutions to global AgriBio markets</p> <ul style="list-style-type: none"> ▪ Develop high-value and sustainable solutions for customers ▪ Secure large-scale customer distribution in key markets ▪ Explore strategic opportunities and partnerships to enable value creation
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Values based	High performance culture	Underpinned by sustainability	Driven by technology and innovation	Disciplined capital allocation
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Competitive advantage in manufacturing capabilities

Leveraging technology in our mining and agriculture markets to deliver additional value

Strategic advantages

- **Only integrated explosives and fertilizer manufacturing** complex in SADC enabling optionality
- **Nitric acid plants are the newest in South Africa**, with the best in-class carbon footprint
- **Dual salt** emulsion technology enables incorporation of used oil driving ESG efficiency and cost savings
- **PGAN™** and **OmniCal™** are high-value granulated ammonium nitrate and calcium nitrate products that can be transported to export markets cost effectively
- **Only producer of chemical compound** granulated fertilizer in SADC region
- **Cost effective production** leveraging granulation and nitrophosphate technology
- **Modular automated** detonator assembly capabilities

Further value creation opportunities

- **Nitrophos centrifuge and chiller upgrade** projects in progress to increase installed capacity
- **Granulation plant online time** improvement project underway
- **Increased downstream utilisation** to increase nitric acid production
- **Hydrogen peroxide emulsion technology** key differentiator in global markets



Agriculture leader in SADC

Delivering innovative solutions and sustainable practices that enable food security

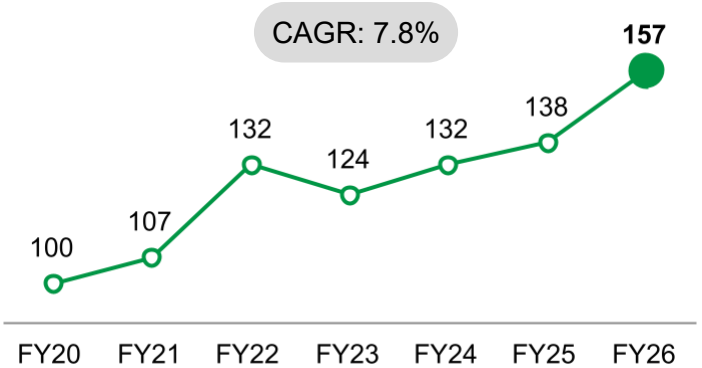
Powerful growth engine for Africa

- Strong government and policy support for food security, reinforcing rising food demand due to growing populations
- Low and rising fertilizer application rates in Africa compared to the rest of the world
- Advanced commercial farming sector in South Africa and shift to precision, climate-resilient farming practices
- Zambia and Zimbabwe adopting Nutriology® model farming principles
- Security of supply enabled by efficient plant utilisation and import flexibility

Pioneering solutions, optimised for growth

- Extensive reach, deep customer relationships
- Premium product offering and agronomic services to maximise customer returns
- Largest accredited soil lab in Africa enabled by premium technology
- Precision farming and risk mitigating solutions powered by AgTech
- Biostimulant solutions enhancing nutrient and water usage efficiency
- High efficiency specialties product range

Specialities volumes¹



Delivering sustainable cash generation, enabling international growth and shareholder returns

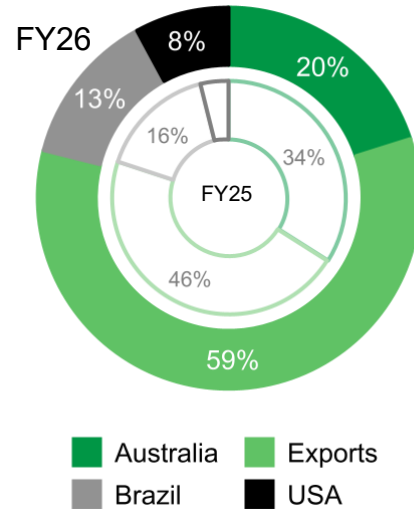
1. Indexed to 100 in FY20.

Growing export volumes in Agriculture International

Capital light model delivering robust returns and strong cash generation

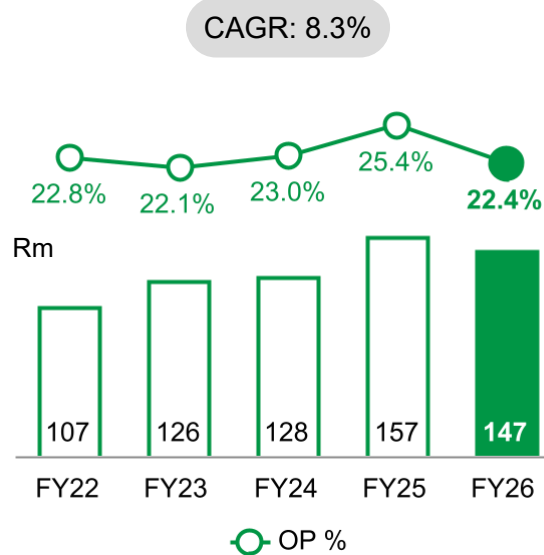
- Biostimulant market expected to grow by 9-10% p.a. between 2024 - 2032
- Leveraged to growing demand for sustainable agricultural practices
- Access to high quality raw material
- High margin, cash generative growth
- Enhanced product portfolio

FY26 Volume contribution

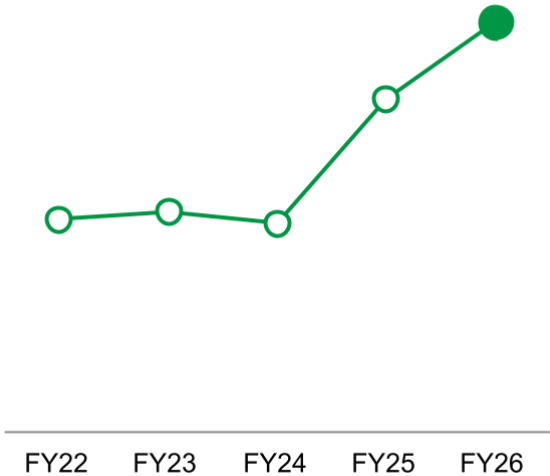


- Exposure to fastest growing global markets
- Distribute to >40 countries
- Capital light investments to expand market reach
- USA growth anchored by new distribution partner

Operating profit and margin



Humate and Specialities volumes¹



1. Indexed to 100, from 2022.

The Mining segment is a key growth vector

BME is positioned to become a global mining solutions provider

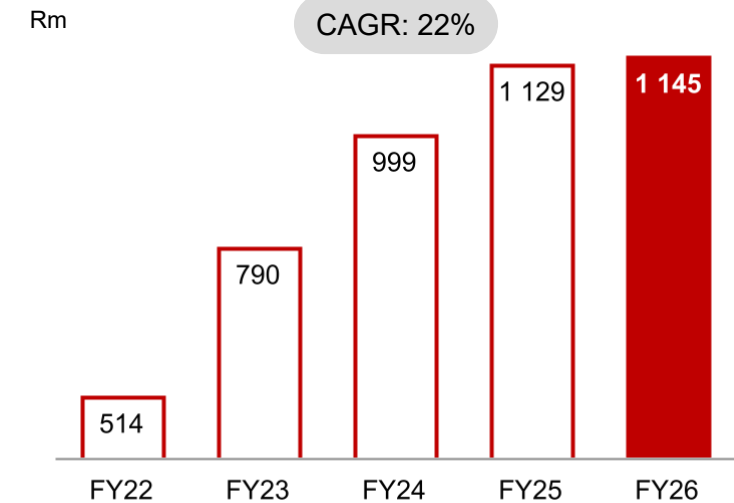
Attractive industry

- Underpinned by strong fundamentals driven by urbanisation, energy transition and decarbonisation
- Critical mineral demand expected to grow by 10% p.a. between 2020-2040
- Lower cyclicity and price risk
- Short cash conversion cycle
- Technological, intellectual property barriers to entry
- Strong government support prioritising mineral supply

BME's competitive advantage

- Superior product offering
- Continuous innovation to enhance mining efficiencies
- Security of supply through local manufacturing
- Track record of successful partnerships
- Significant global organic and inorganic growth opportunities
- Hypex Bio strategic investment into next generation technology

Mining operating profit



Globally competitive solutions and customer-centric innovation

Ongoing execution of Mining International growth strategy

Investment for growth and further diversification

Indonesia JV sustainable growth



- Attractive market with strong growth outlook
- Introduction of new technology (dual salt emulsion and electronic detonators) gaining momentum
- Integration completed
- ISO accreditation obtained
- Several safety awards received

Canadian mobilisation nearing completion



- Detonator plants commissioned and regulatory approvals obtained
- Certifications for adjacent markets in progress
- Distribution partnerships being explored
- Positive momentum with underground trials
- Hypex Bio emulsion plant being commissioned

Australian organic growth in progress



- AXXIS™ plant commissioned in Western Australia
- Successful AXXIS™ trials
- Establishing secondary capability to service quarry and construction projects
- Exploring partnerships to accelerate market entry

Additional global opportunities



- Expansion across SADC and West Africa
- Metallurgy growth into new regions, leveraging BME footprint
- Exploring partnerships in new regions
- Leverage Hypex Bio's disruptive technology as competitive advantage



OMNIA

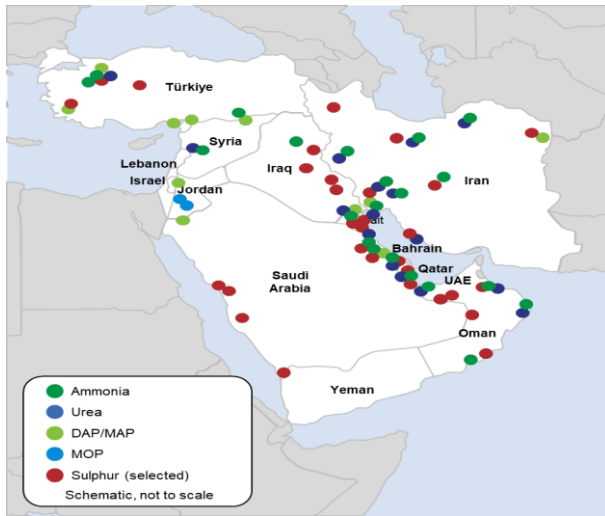
Outlook



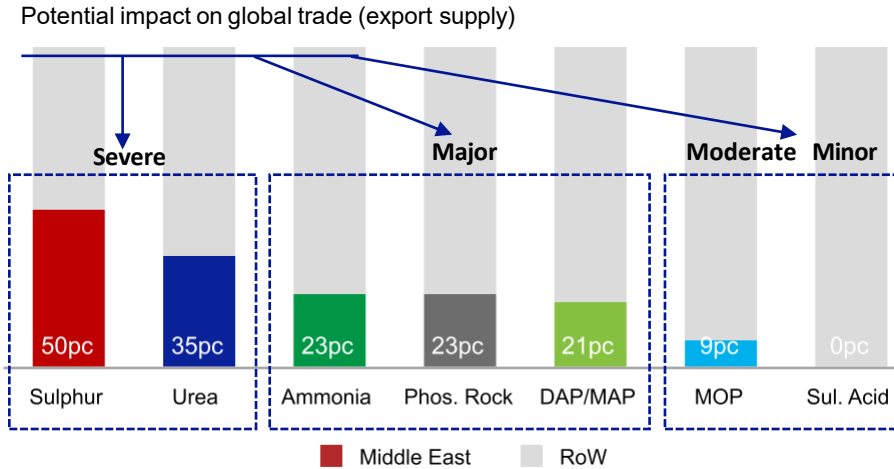
Middle East conflict affecting global commodity markets

Focus on ensuring security of supply, creating opportunities and managing risk

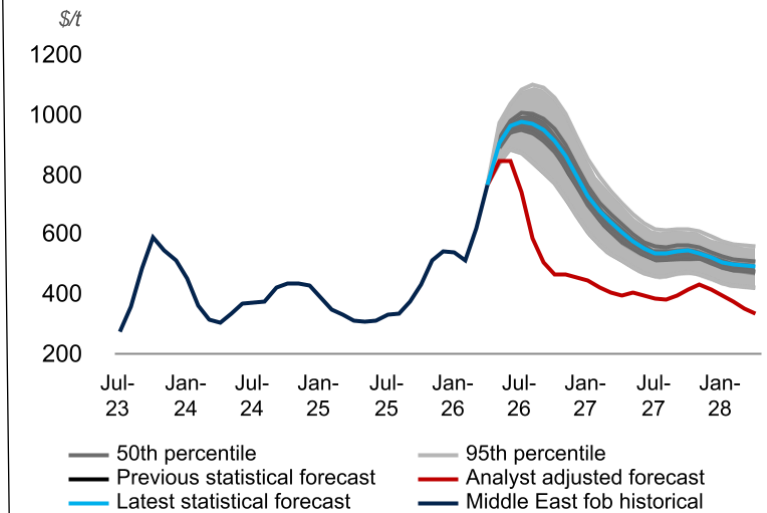
Middle East fertilizer trade flow¹



2025 Exports: percentage share of the ME in the global trade²



Ammonia trade at risk³



Price risks and opportunities

- Higher and/or volatile commodity pricing presents opportunities for higher profitability
- Risk of higher priced inventory needs to be managed as commodity prices normalise
 - Tightly managing cash cycle
 - Matching purchasing and sales cycles
 - Hedging levers to mitigate value at risk

Mitigating supply risk and leveraging our flexible supply chain

- Diversified ammonia supply chain with local and import optionality
- Increased Ammonium Nitrate storage and production capacity
- Effective plant maintenance provides additional reliability and supply chain flexibility
- Nitrophosphate process provides access to locally sourced and cost effective phosphates





1. Argus Media – Analytics Services.

2. Based on the share in global export supply / trade exposure.

3. Argus Media – Argus Fertilizer Report.

Progress on earnings enhancing initiatives

Disciplined execution in first year unlocks value for shareholders

	Cost optimisation	Growth	Potential annual increase in profit over 3 years (Rm)	FY26 / Year 1 profit movement (Rm)	Comments
 Agriculture	<ul style="list-style-type: none"> Manufacturing and production efficiencies Supply chain, sourcing and logistics optimisation RoA operating model changes in effect 	<ul style="list-style-type: none"> International - biostimulants Specialities in South Africa Explore market adjacencies Grow traded products in SADC 	180 - 280	270	Supported by FX gains (c. R182m), offset by restructuring in Kenya and Mozambique (c. R65m)
 Mining	<ul style="list-style-type: none"> Asset optimisation Expense management Production efficiency 	<ul style="list-style-type: none"> Canada, Indonesia and Australia Growth in primary African markets AXXIS™ Titanium rollout globally 	300 - 450	16	Impacted by FX loss (c. R75m)
 Chemicals	<ul style="list-style-type: none"> Operations rationalisation Disposal of non-core operations 	<ul style="list-style-type: none"> Bulk trade business 	180 - 210	137	Substantial completion of restructuring
 Omnia Group	<ul style="list-style-type: none"> Consolidate non-performing geographies and assets Organisational and operating model changes 		40 - 80	49	
			Total:	700 - 1 020	472
			CAGR:	12% - 17%	

Medium Term Outlook

Outlook driven by strong customer propositions, volume growth and capital discipline



Mining

- Expansion across core business with significant pipeline opportunities in SADC
- Robust growth in Metallurgy across Africa
- International investments in Indonesia, Canada and Australia maturing to profitability with optionality to sell into adjacent markets
- Hypex Bio distribution a key differentiator with global mining customers
- Integrating technology partnerships



Agriculture

- Farmers facing near term pressure from higher input costs, softer grain prices and biosecurity risks
- Nutriology® positions Omnia for sustainable earnings with focus on margin resilience through growth in high value products and services
- Improved demand expected in Zambia
- Export led growth from new partnerships, enabled by investment in production capacity
- USA profitability anchored by new distribution partner



Group¹

- Leverage competitive advantages in supply chain and manufacturing through reliability and flexibility
- Additional manufacturing value creation projects underway
- ESG initiatives supporting cost and decarbonisation initiatives
- Cost optimisation initiatives



Chemicals

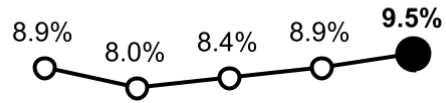
- Leverage integration of profitable Bulk Trade business with Omnia's supply chain capabilities
- Cash proceeds from sale of sites
- Profitable Water Care business managed for growth while progressing sale

1. Including MOS (manufacturing, operations and supply chain).

Increasing margins and ROE from core operations

Margin expansion and capital discipline driving higher returns

Omnia Group^{1,2}

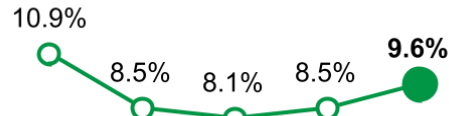


FY22 FY23 FY24 FY25 FY26

Medium term margin guidance
8% to 10%

Revised guidance: 9% to 11%

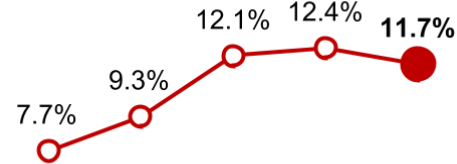
Agriculture¹



FY22 FY23 FY24 FY25 FY26

Medium term margin guidance
9% to 12%

Mining



FY22 FY23 FY24 FY25 FY26

Medium term margin guidance
10% to 12%

Levers to further increase returns

Increase operating margin

- Scale international growth in Canada, Australia and USA
- New partnerships, M&A
- Operational efficiencies

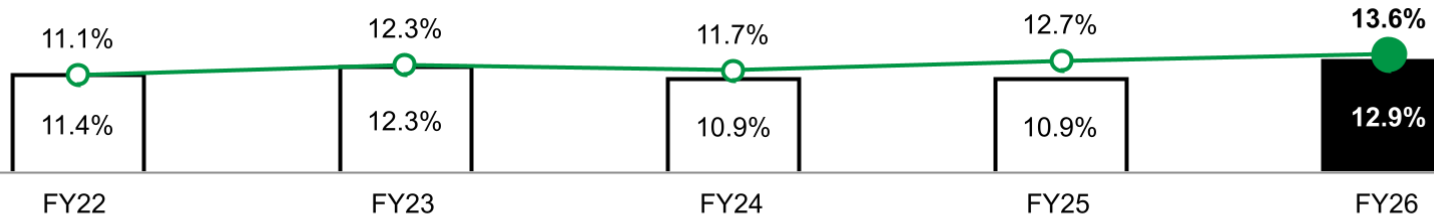
Increase asset turn

- Grow core businesses
- Increase plant utilisation
- Optimise working capital

Disciplined capital allocation

- Accretive investments and disposals
- Maintain balance sheet optionality
- Sustained shareholder distributions

Return on Equity

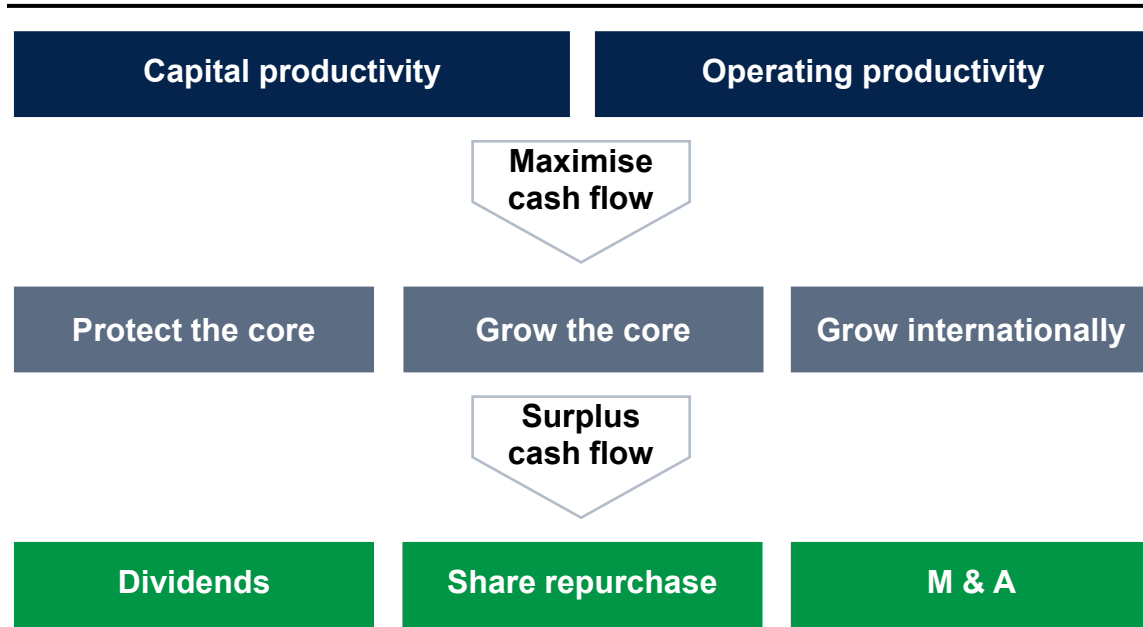


□ ROE (reported) ○ ROE (ex-Chemicals)

1. Continuing operations excluding Zimbabwe for the periods FY22 and FY23 due to hyperinflation.
2. Excluding Chemicals segment for all periods.

Disciplined capital allocation enables sustainable growth

Protecting the core, growing profitability and shareholder returns



- Maximise cash flow generation through operational efficiency and working capital discipline
- Capital deployed to strengthening reliability, organic expansion and ESG
- Surplus cash flow deployed to support growth strategy and shareholder returns
- 5.7 million shares repurchased to date at average price of R62.41

	<i>Net cash</i>	<i>Ordinary dividend</i>	<i>Special dividend</i>	<i>Share repurchase</i>
FY25	R1.8bn	R649m	R446m	R172m

Solid cash generation and efficient working capital management

- R2 406m¹ cash generated from operations (FY25: R2 484m)

Disciplined capital expenditure in support of strategy

- R276m: protect core operations, safety and ESG (FY25: R318m)
- R350m: growth in South Africa and Internationally, across Agriculture and Mining (FY25: R339m)
- A+(ZA) long-term credit rating maintained, stable outlook

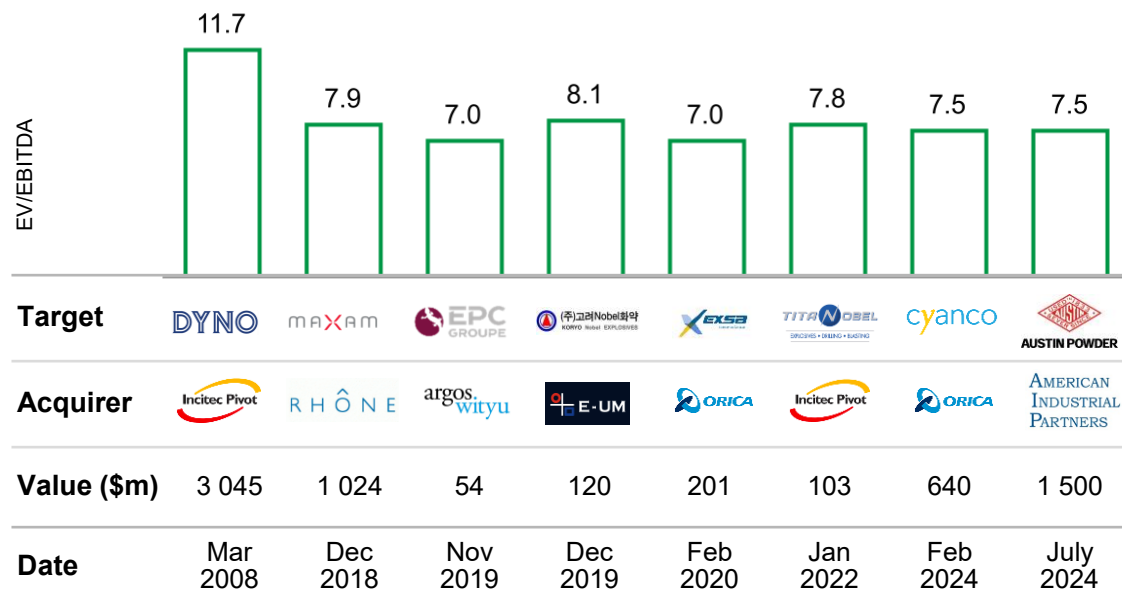
	<i>Net cash</i>	<i>Ordinary dividend</i>	<i>Special dividend</i>	<i>Share repurchase</i>
FY26	R1.7bn	R763m	R454m	R12m

1. Including supply chain finance.

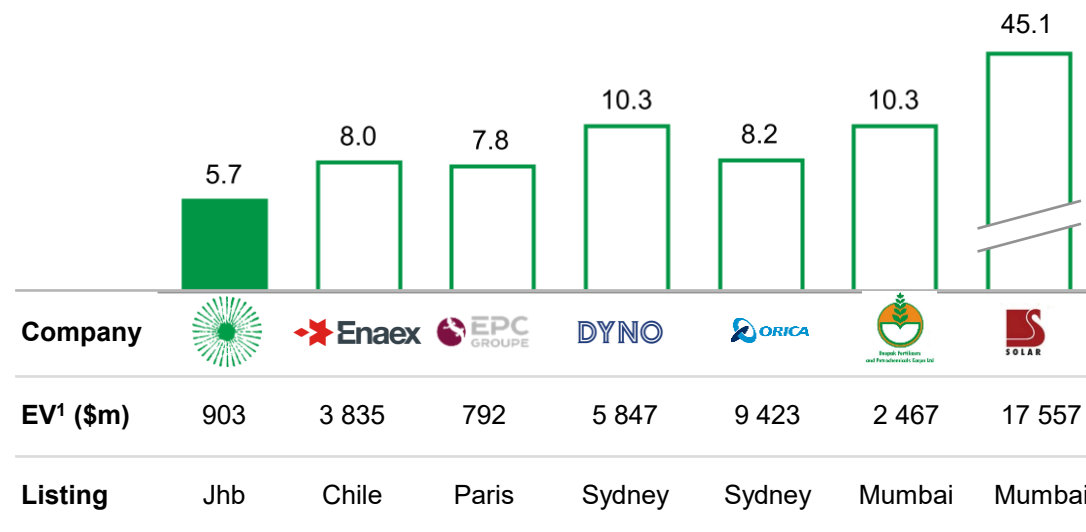
Omnia undervalued in the global context

Regional competitive advantages and global growth potential

Recent transaction activity



Listed explosives companies



¹Source: S&P CapIQ. Data as at 5 June 2026

- Mining is an attractive sector with strong fundamentals and long-term growth potential
- The explosives industry is consolidating based on regional advantages and global customers
- BME has strong competitive position in fast-growing African mining markets, making it a compelling strategic partner
- Omnia undervalued in global context

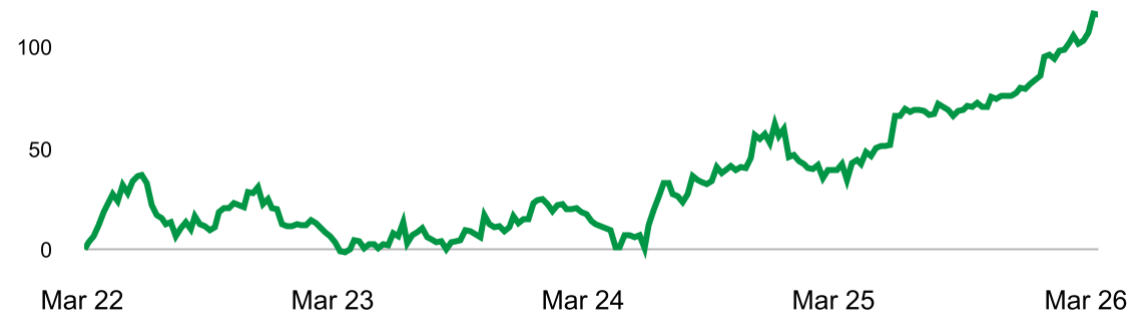
Cash yields and growth trajectory deliver shareholder returns

Attractive customer propositions and operational excellence gears us for growth

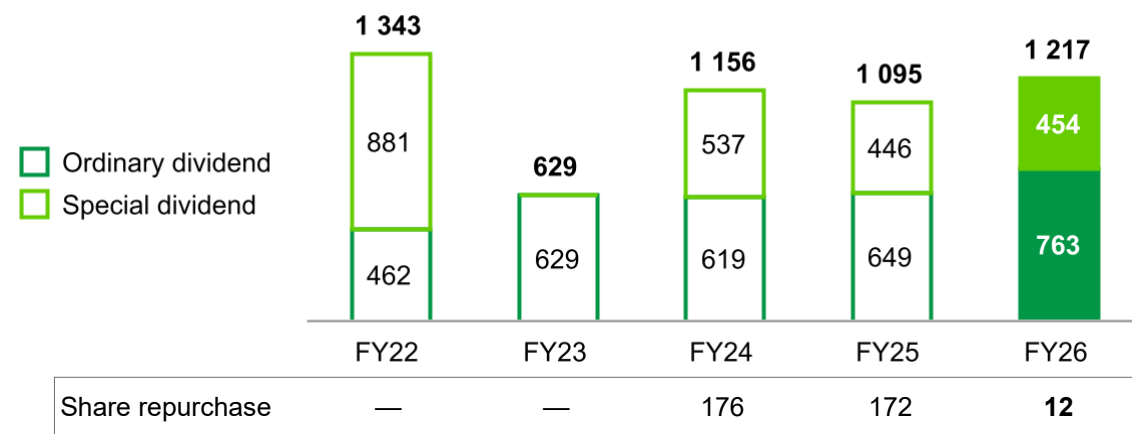
Compelling investor proposition

- Operating in primary sectors
- Mining growth driving international diversification
- ESG integrated business model
- **Operational excellence**
 - Agile and versatile supply chain capability
 - Integrated manufacturing complex
 - Most reliable production assets in SADC
- **Distinct competitive advantage in mining and agriculture**
 - Pioneering, innovative and superior blasting technology
 - Premium agriculture solutions through Nutriology®
 - High quality products in fast growing biostimulant markets
- Cash generative, strong balance sheet
- **Attractive dividend yield**

Total shareholder return (%)



Shareholder distributions (Rm)





Thank you



As Omnia delivers a strong performance against a challenging macroeconomic and operating backdrop, the Group extends its sincere appreciation to its people for embodying the Omnia values through their commitment, resilience and consistent contribution.

Their dedication and hard work have been central to the Group's ability to navigate complexity while maintaining a steadfast focus on a safe work environment and delivering consistently against its strategic priorities.

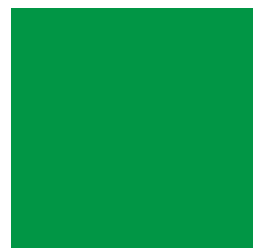
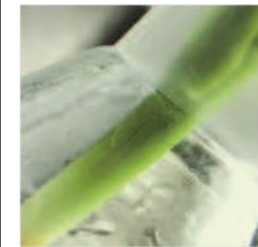
Seelan Gobalsamy, Group CEO













OMNIA














Annexures



Board

<p>Tina Eboka Chair</p> <p>Joined the board in 2016 and appointed as chair in 2022; with over 27 years' board level strategy consulting experience</p> 	<p>Seelan Gobalsamy Group CEO</p> <p>Appointed as non-executive director in 2018, CEO in 2019; with more than 20 years' executive leadership experience</p> 	<p>Stephan Serfontein Finance Director</p> <p>Appointed in 2020 with more than 20 years' international commercial and corporate finance experience</p> 	<p>George Cavaleros</p> <p>Appointed in 2019 with 30 years' experience in financial services</p> 	
<p>Wim Plaazier</p> <p>Appointed in 2019 with 35 years' global and senior management experience</p> 	<p>Ronel van Dijk</p> <p>Appointed in 2022 with extensive experience as a director of listed companies</p> 	<p>Thoko Mokgosi-Mwantembe</p> <p>Appointed in 2018 with extensive experience as a director of various multinationals</p> 	<p>Prof. Nick Binedell</p> <p>Appointed in 2017 with over 30 years' business leadership and strategy experience</p> 	
<p>Board Members 8</p>		<p>Independent Non-executive directors 6</p>		<p>Executive directors 2</p>

Management

<p>Seelan Gobalsamy Group CEO</p> <p>Chartered Accountant (SA) AMP (Harvard)</p> 	<p>Stephan Serfontein Finance Director</p> <p>Chartered Accountant (SA)</p> 	<p>Tiaan Kotzé Chief Operating Officer</p> <p>Chartered Accountant (SA)</p> 	<p>Bronwyn Murray Human Resources</p> <p>BCom and LLB Postgraduate Diploma (Administrative Law)</p> 	
<p>Donna Maree Dickson Company Secretary</p> <p>BCom (Law), LLB, Post Grad: General Management, MBA</p> 	<p>Ralf Hennecke Mining</p> <p>Mining Engineer, MBA</p> 	<p>Ditebogo Malatsi SHEQ and Sustainability</p> <p>MPhil (Development Finance) BCom (Hons)</p> 	<p>Glen Heinrich Strategy, Capital and M&A</p> <p>MSc (Chem Eng), PhD (Chem Eng), CFA</p> 	<p>Mxo Siwundla Strategic Initiatives</p> <p>FRM, BCom (Hons)</p> 
<p>Jacques de Villiers Manufacturing, Operations and Supply Chain</p> <p>BEng (Mechanical)</p> 	<p>Simpfiwe Mdluli Legal, Compliance and Governance</p> <p>Masters of Law (LLM) Attorney of the High Court of South Africa</p> 	<p>Madeleine Kotze Finance</p> <p>Chartered Accountant (SA)</p> 	<p>Francois Visagie Manufacturing</p> <p>MEng (Chem), BCom (Econ)</p> 	

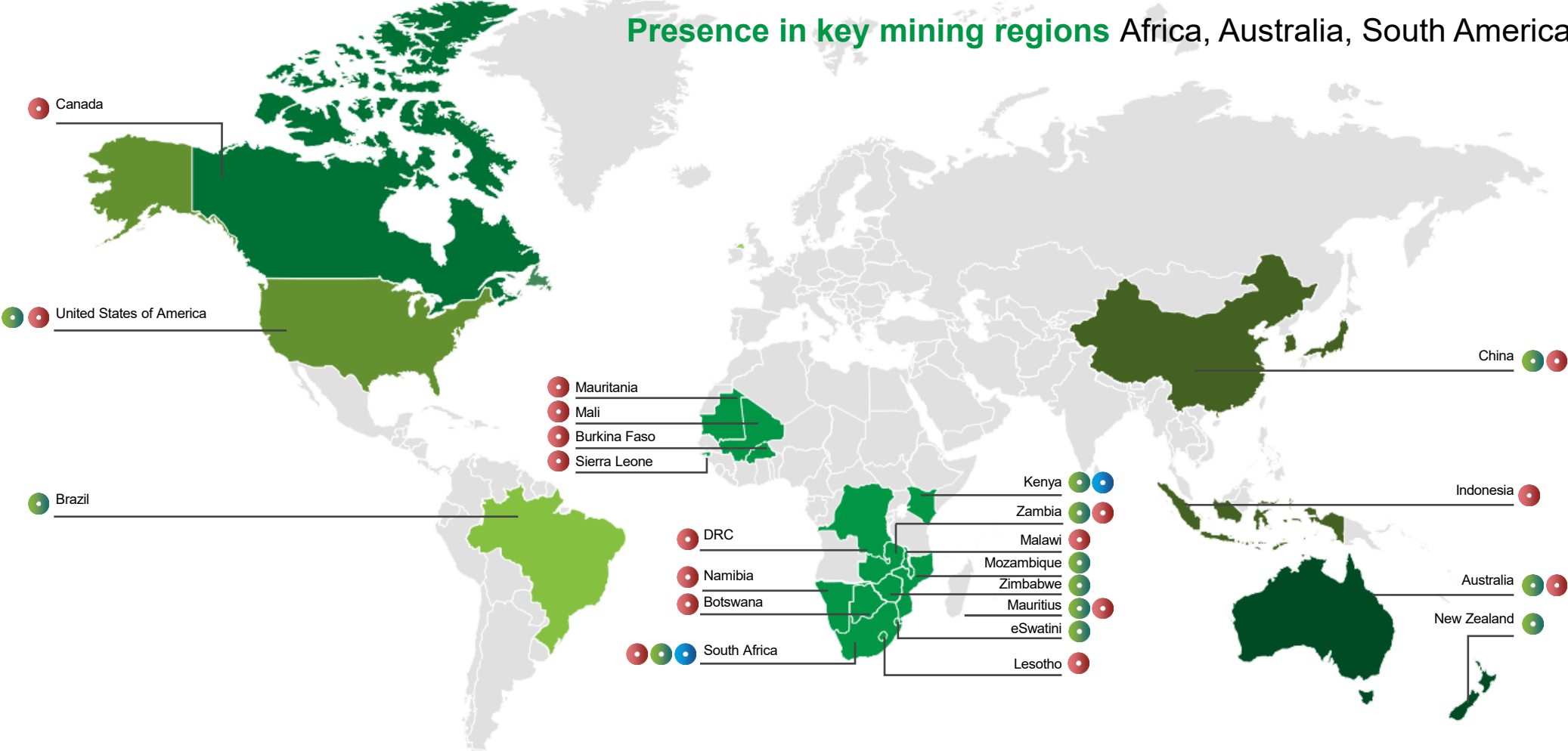
Our footprint

Over 3 440 employees

77 distribution centres

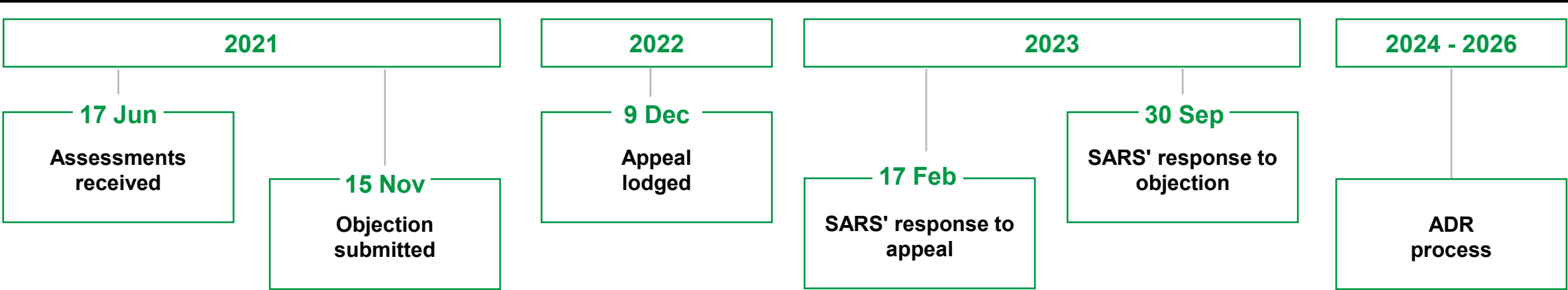
23 countries of operation

Presence in key mining regions Africa, Australia, South America



Our global presence is not just about reach — it's about relevance in every market we serve

SARS | Update on international tax dispute



Background



- On 9 December 2022, Omnia lodged notice of appeal and intention to partake in ADR (following SARS' partial allowance of our objection)
- On 17 February 2023, SARS responded to Omnia's notice of appeal and notified that matter is appropriate for ADR
- ADR commenced in FY24, is ongoing and at an advanced stage with an outcome expected in the near term.

Next steps

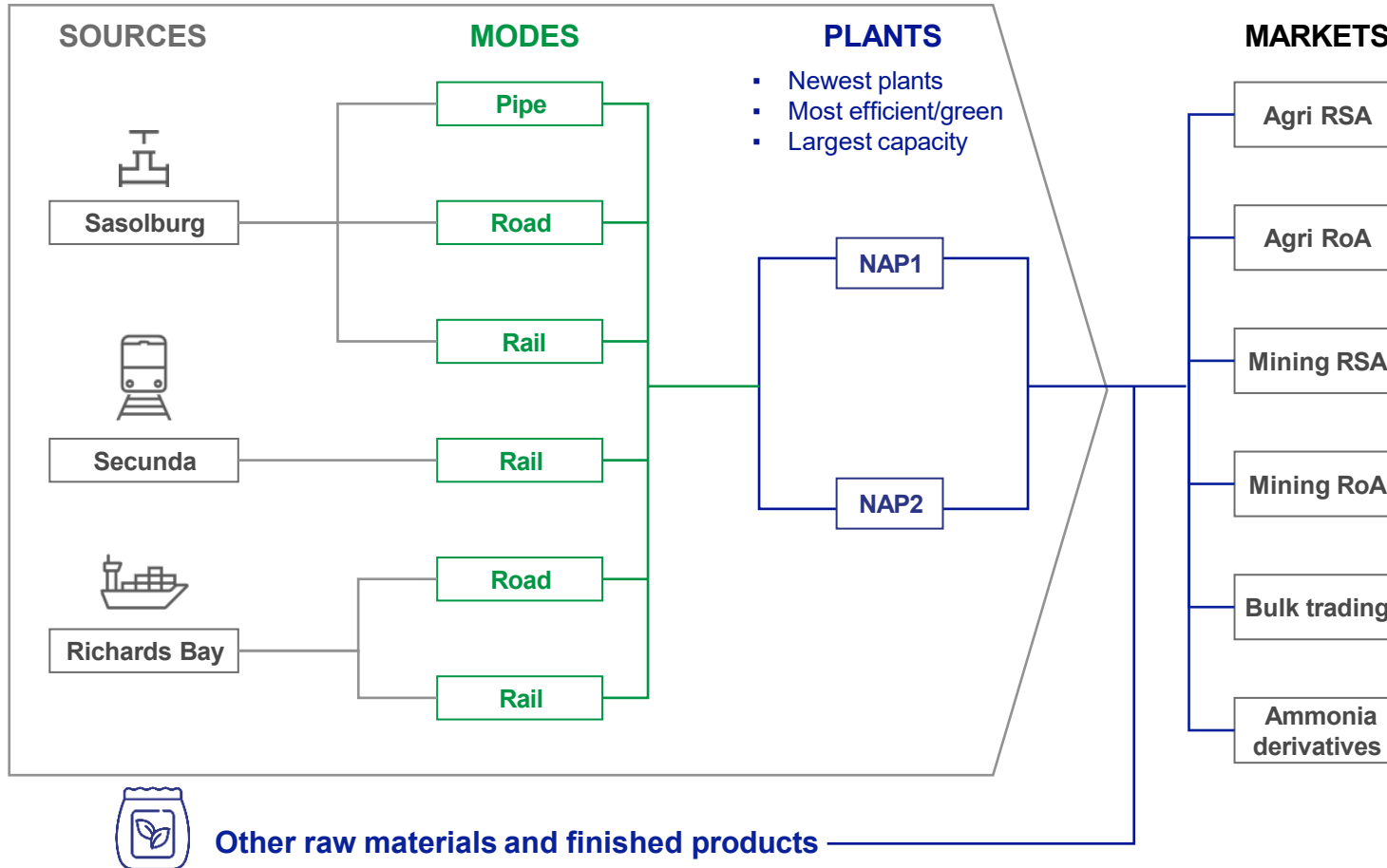


- If agreement cannot be reached during ADR, appeal to the Tax Court to resume
- Alternatively, Omnia may also seek relief in terms of the Mutual Agreement Procedure under the various double taxation agreements between RSA and foreign jurisdictions

Unlocking further value from supply chain and manufacturing

Competitive advantage strengthened through strategic investments

Ammonia value chain



Value creation opportunities

- Leverage supply chain to access new markets
- Enhance reliability and efficiency of manufacturing assets
- Strategic procurement and strengthened ammonia value chain
- Increase capacity utilisation driven by organic growth and ammonia derivative sales
- Reduce environmental impact and resource use



Resilient manufacturing and supply chain capabilities

Supply complexity managed through diversified sourcing and operational flexibility

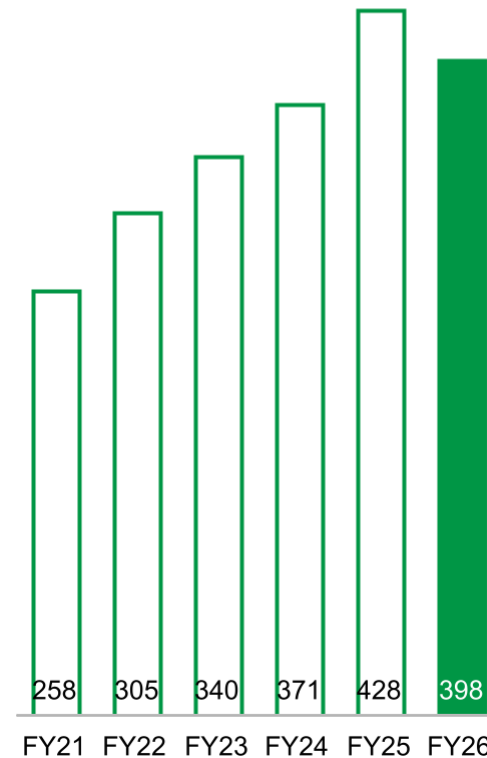


Agile risk management and strategic delivery

- Supply security maintained despite challenging environment, including extended supplier shutdowns and disruptions
- Risk mitigation through enhanced planning, diversified sourcing and market aligned pricing
- Investment in ammonium nitrate infrastructure strengthens supply security
- Ammonia derivative volumes continue to support plant utilisation
- Below inflation utility cost increases supported by strategic investments
- Investments in capital projects yield environmental benefits

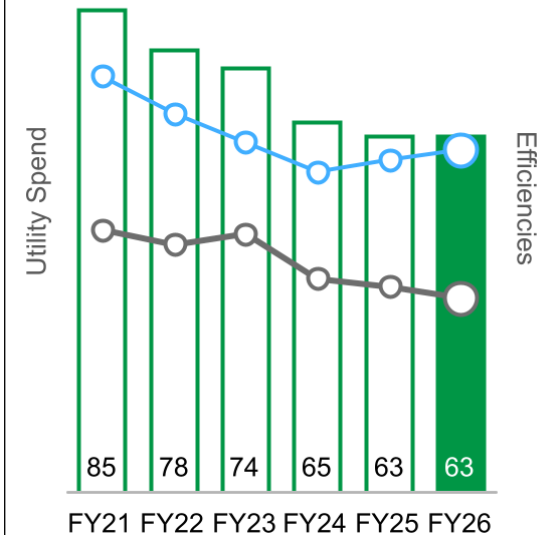
Ammonia derivative sales¹

□ Indexed volumes



Utility overview²

- Utility spend per tonne (inflation adjusted)¹
- Net energy efficiency (GJ/Tonne)
- Water efficiency (ML/Tonne)



1. Index to 100, 2020.
2. Sasolburg manufacturing complex.

Operating profit relative to commodity prices

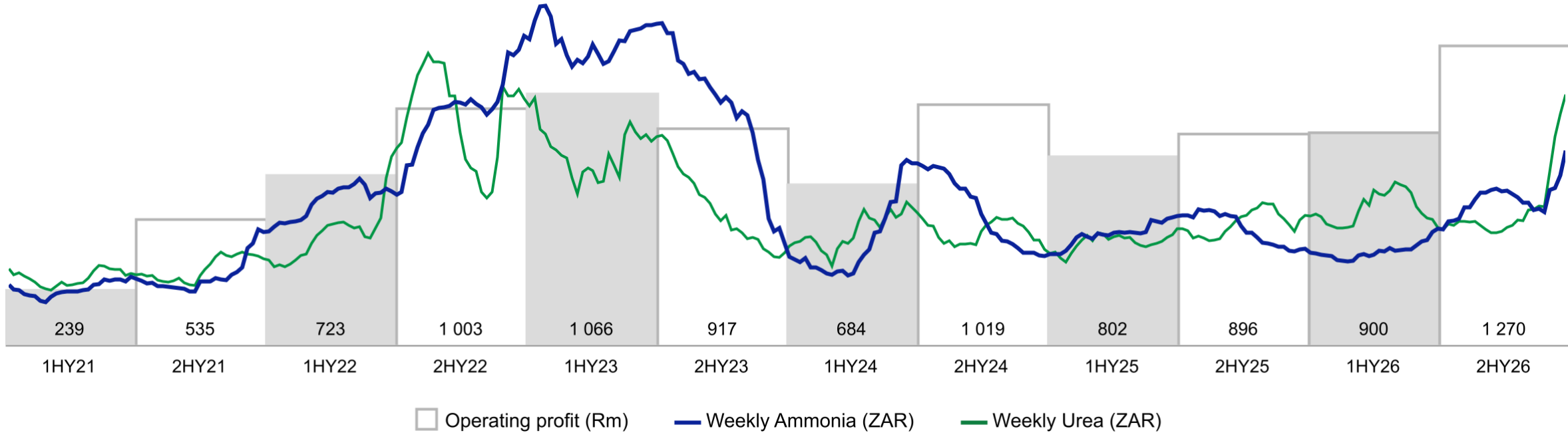
Underpinned by disciplined strategy execution

Gross profit margin

22.5% 20.6% 22.5% 22.8% 23.2% 16.2% 20.6% 22.8% 22.7% 22.3% 21.7% 22.5%

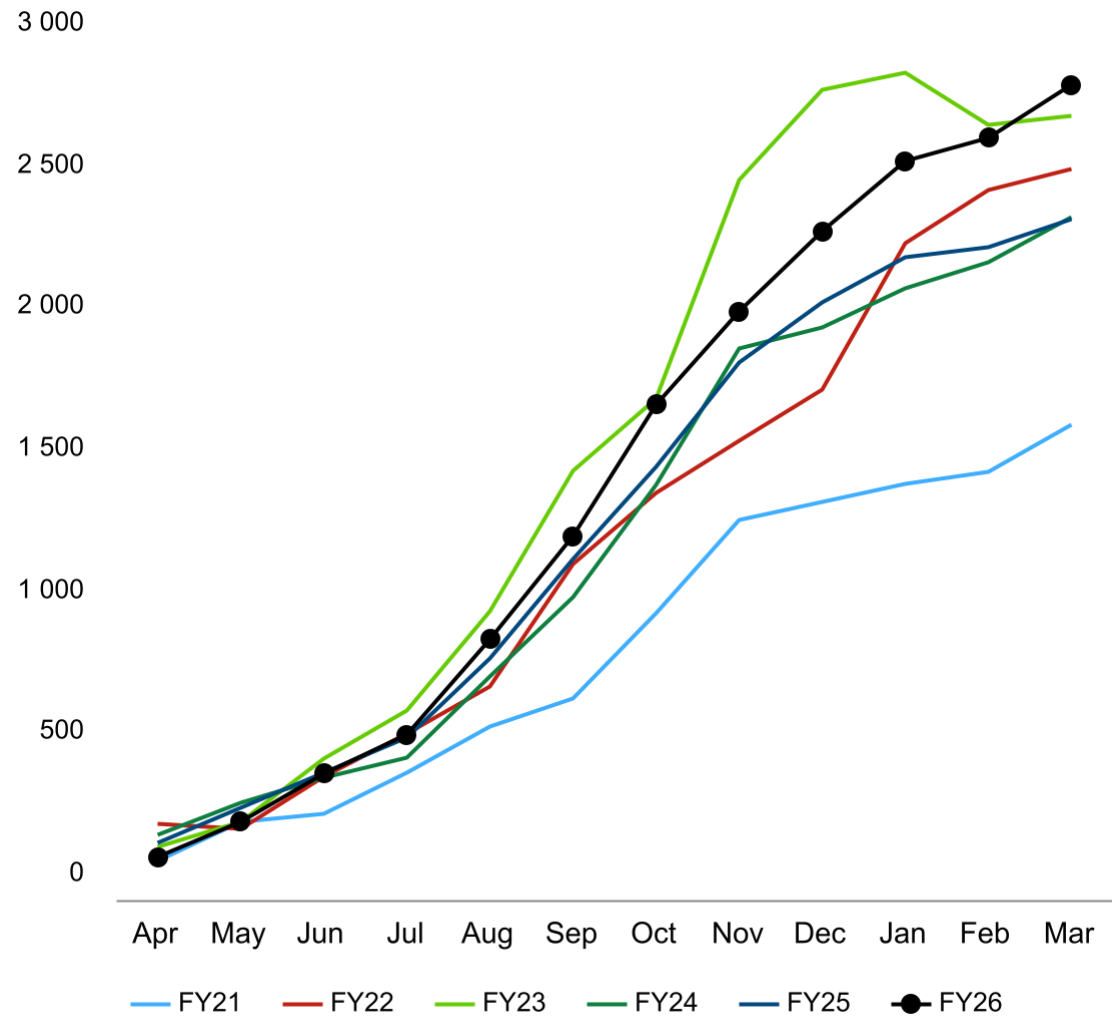
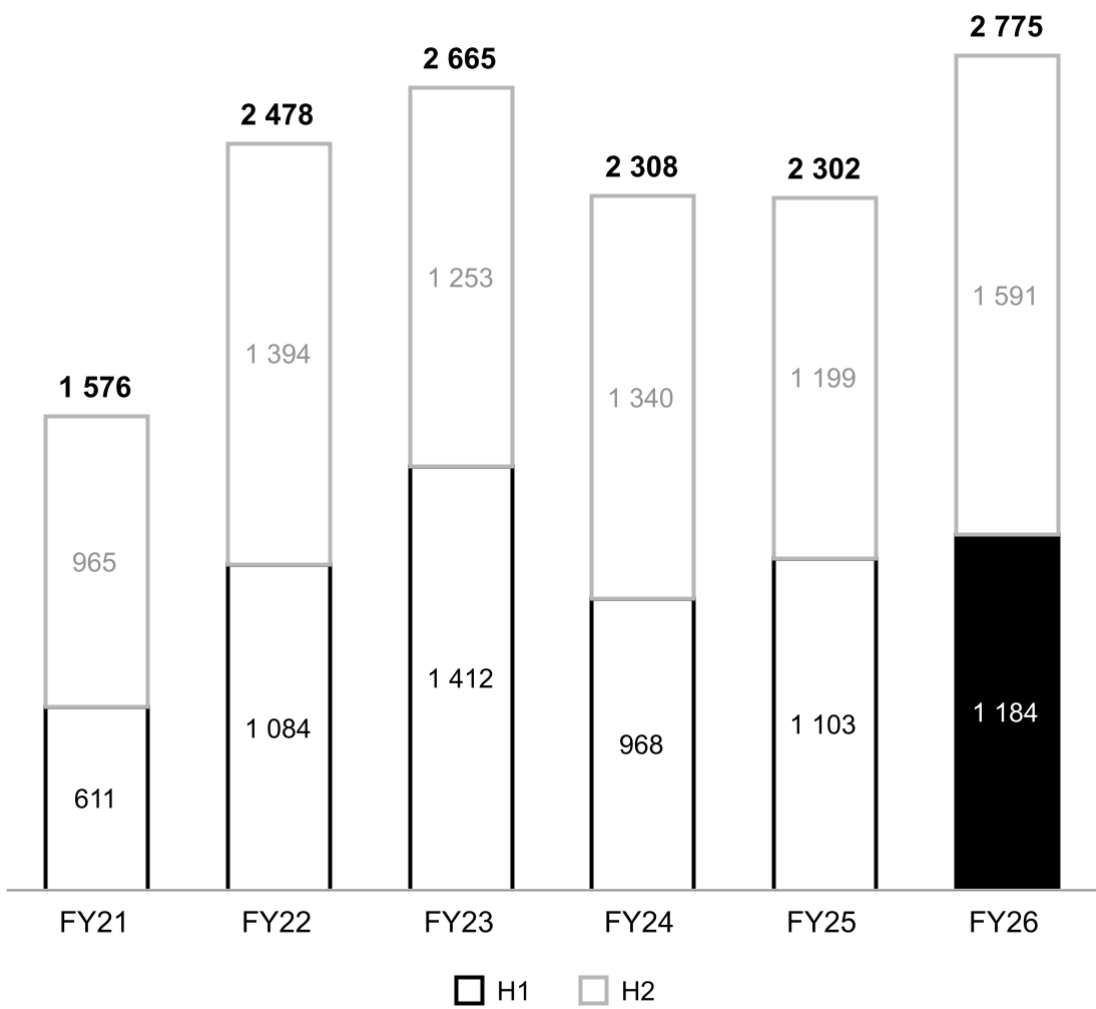
Operating profit margin

3.3% 6.3% 7.5% 9.0% 9.2% 6.4% 6.5% 8.7% 7.3% 7.5% 8.0% 9.8%



Historically continuing operations and excluding Zimbabwe for the periods FY21 to FY23 due to hyperinflation.

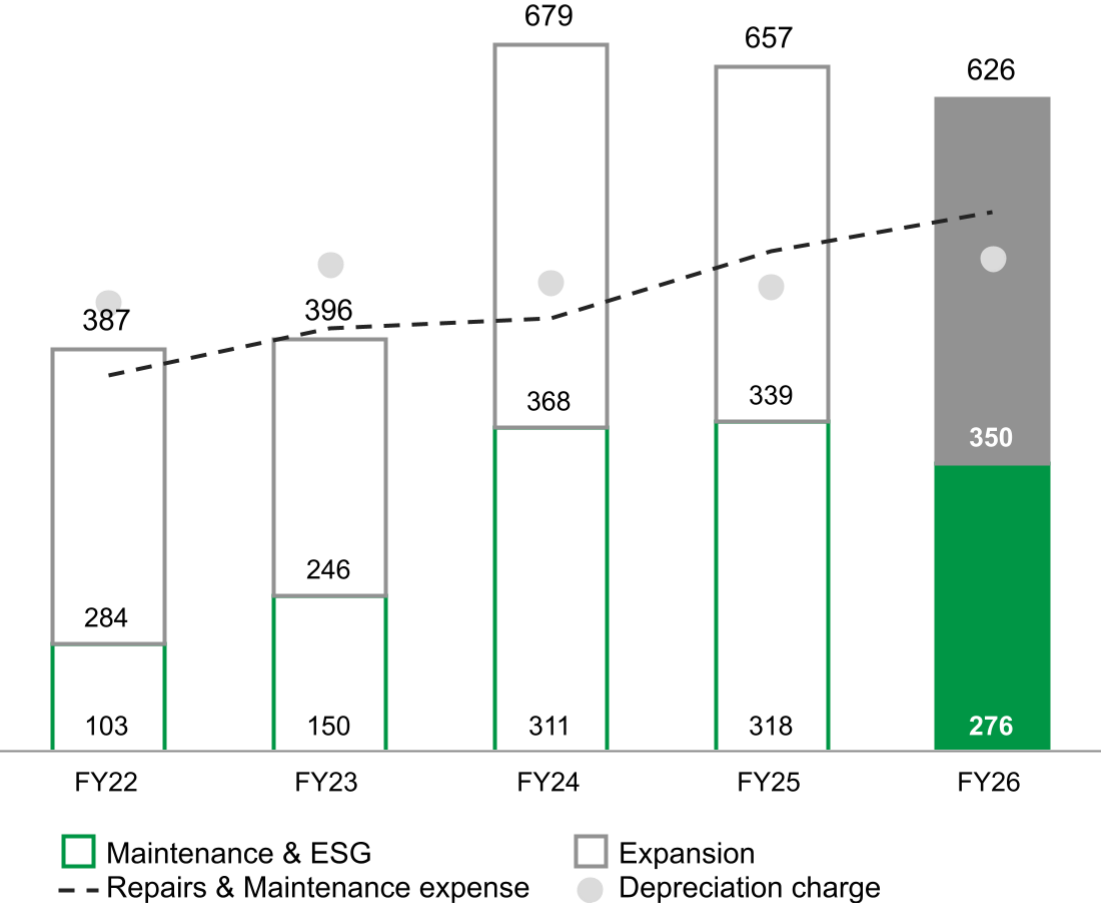
EBITDA



Historically continuing operations excluding Zimbabwe FY21 to FY23 due to hyperinflation.

Capital expenditure

Rm



FY26 | R626m actual

- **Strengthening SADC core:**
NAP1 DCS Upgrade; NAP1 Boiler; NPhos Centrifuge; MMU replacement programme; BME Namibia in support of new business

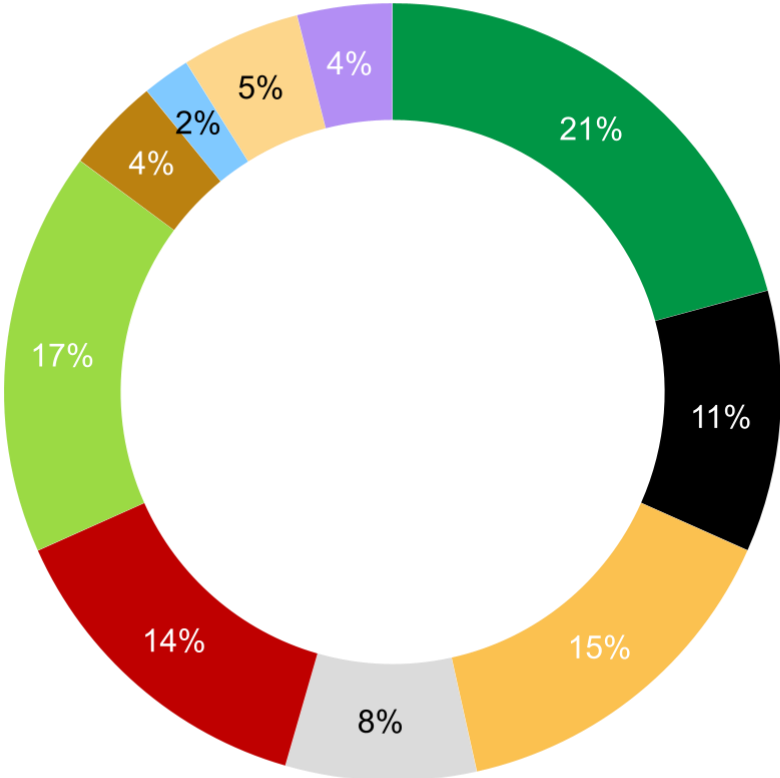
- **International growth markets:**
Hypex plant in Canada; AXXIS regional assembly plant in Australia

- **ESG:**
Investments in renewable energy generation capacity at Sasolburg to contribute an additional 10 250 MWh annually



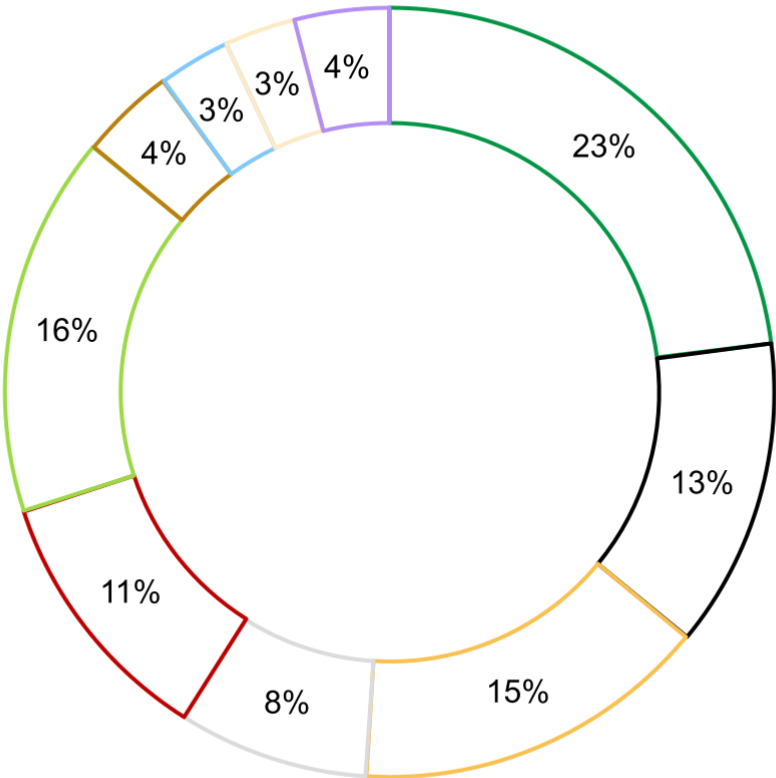
Blasting solutions - revenue by commodity

FY26



- Copper, Cobalt and Nickel
- Coal
- Gold
- Platinum
- Iron Ore
- Other
- Manganese
- Diamonds
- Uranium
- Zinc

FY25



Disciplined execution of strategy driving strong track record

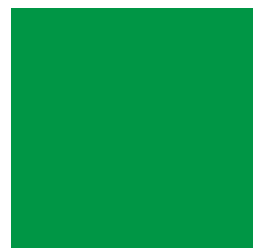
	FY22	FY23	FY24	FY25	FY26
EBITDA^{1 2}	2 567	2 809	2 525	2 545	2 983
Agriculture ²	1 648	1 611	1 306	1 345	1 657
Mining	707	978	1 165	1 304	1 314
Chemicals	212	220	54	(104)	12
Operating profit margin	8.2%	7.6%	7.7%	7.4%	9.0%
Diluted HEPS (cents)	671	742	691	704	844
Net cash position	2 352	1 818	2 301	1 770	1 678
NWC to Revenue	15.6%	16.0%	16.2%	15.0%	15.5%
Dividend per share (cents)	800	375	700	675	750
Ordinary dividends (cents)	275	375	375	400	470
Special dividends (cents)	525	—	325	275	280
ROE ³	11.4%	12.3%	10.9%	10.9%	12.9%
ROIC	11.4%	14.4%	10.8%	11.4%	13.9%
Credit rating					
Short term	A1	A1	A1	A1	A1
Long term	A: Stable	A: Positive	A+: Stable	A+: Stable	A+: Stable
B-BBEE	Level 2	Level 2	Level 2	Level 2	Level 2

1. Total EBITDA excluding Head office and eliminations.
2. Excluding Zimbabwe for FY22 to FY23 due to hyperinflation.
3. ROE = Diluted Headline earnings / Average equity.

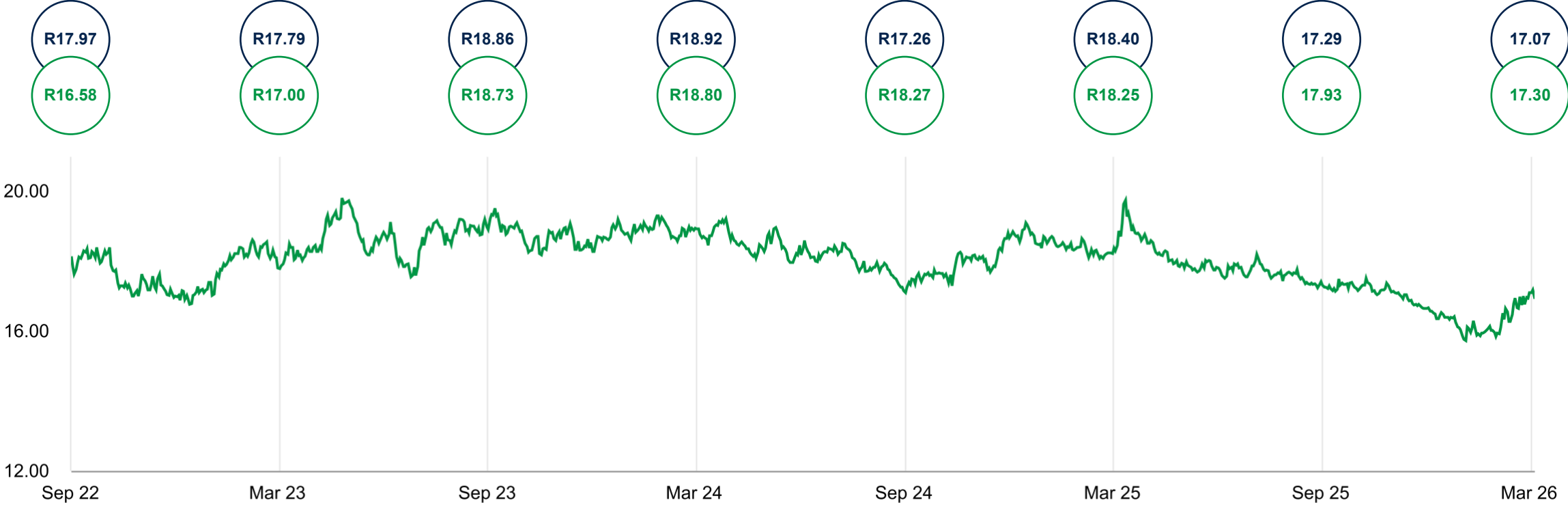


OMNIA

Commodities



Rand/USD exchange rate

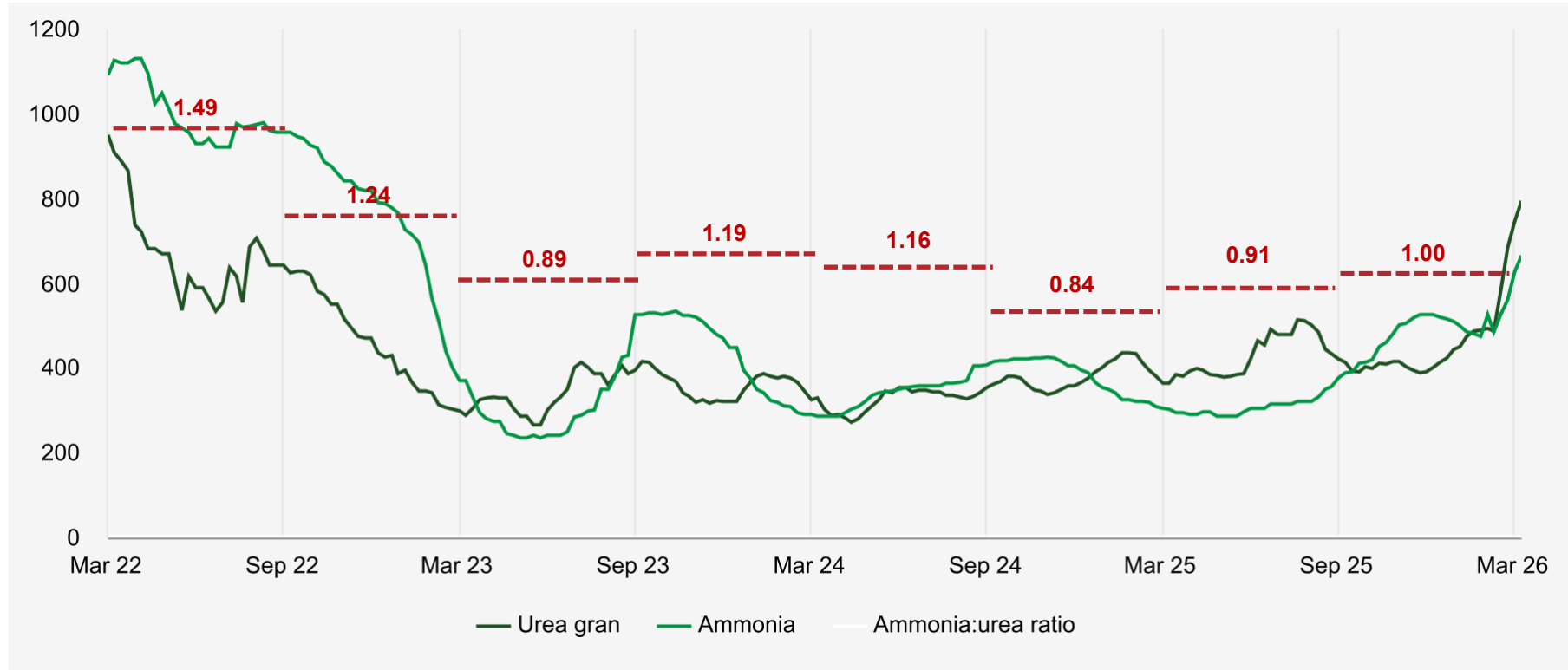


Closing rate
 (3%) movement 31 Mar 24 to 31 Mar 25
 (7%) movement 31 Mar 25 to 31 Mar 26



Monthly average rate
 (3%) movement 31 Mar 24 to 31 Mar 25
 (5%) movement 31 Mar 25 to 31 Mar 26

Ammonia ME vs Urea ME | USD per tonne



Prices at 31 Mar USD

UREA (GRAN)	
2022	950
2023	298
2024	325
2025	363
2026	487



AMMONIA	
2022	1 090
2023	370
2024	290
2025	305
2026	485



6 MONTH AVERAGE AMMONIA:UREA RATIO

Sep-23	0.89
Mar-24	1.19
Sep-24	1.16
Mar-25	0.84
Sep-25	0.91
Mar-26	1.00



34%



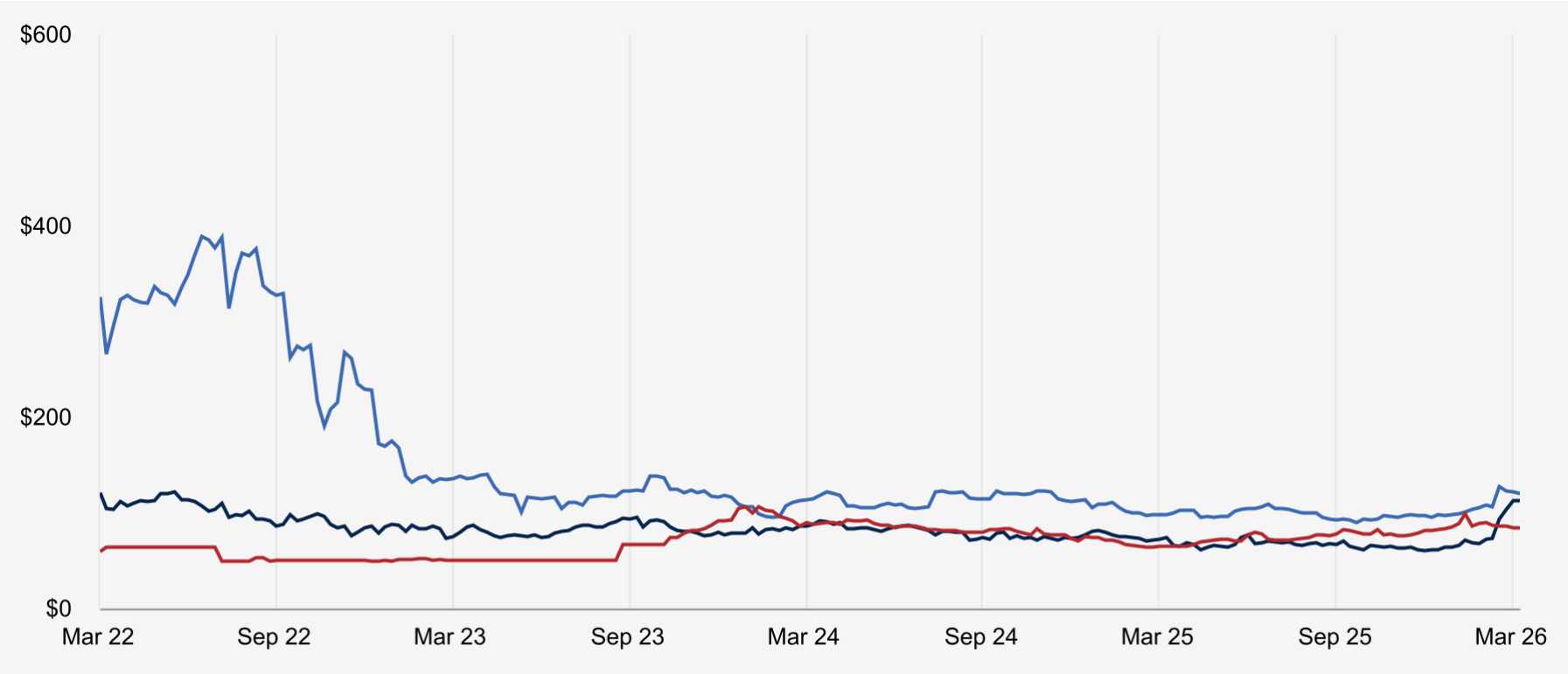
59%



19%

% Movement is for the year 31 Mar 25 to 31 Mar 26

Energy/commodity prices USD



Prices at 31 Mar USD

BRENT CRUDE	
2022	104
2023	79
2024	87
2025	74
2026	113



COAL


2021	69
2022	265
2023	138
2024	114
2025	98
2026	120



URANIUM

2022	64
2023	50
2024	88
2025	64
2026	84



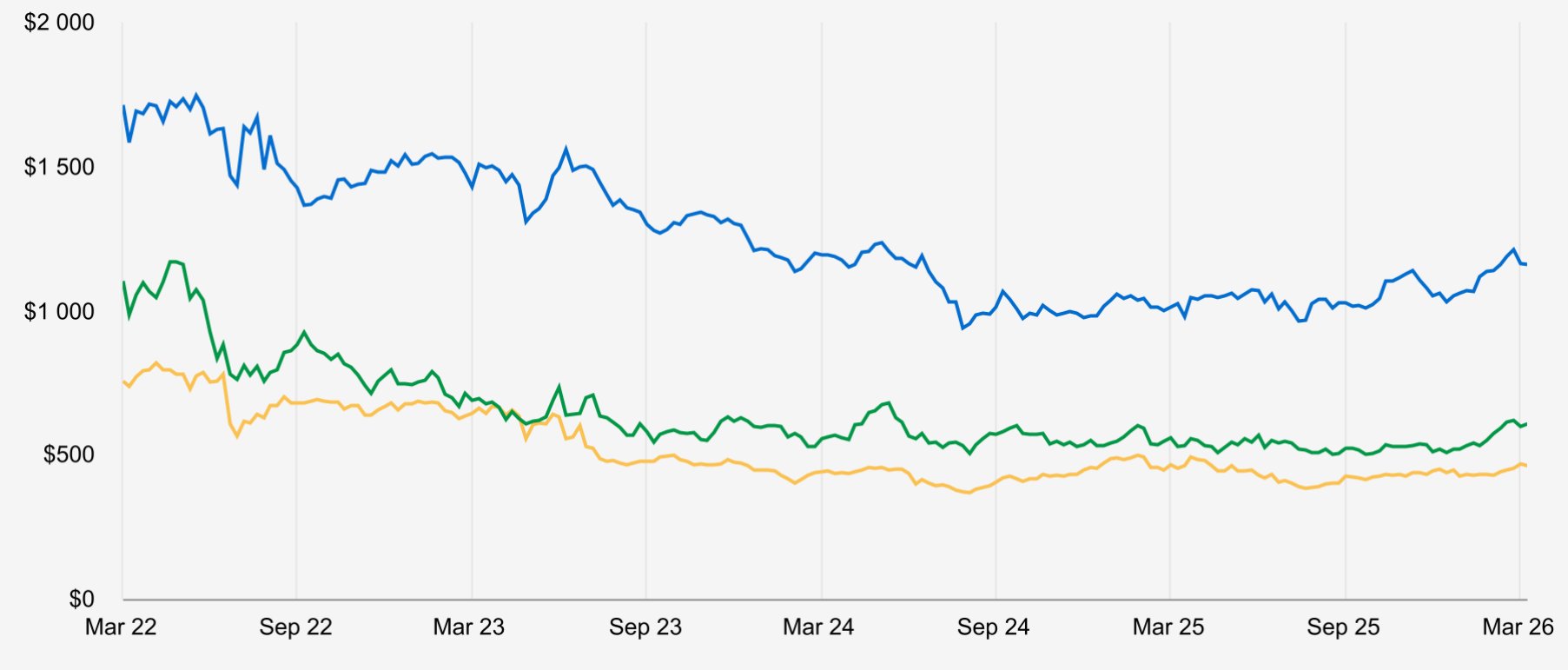
 52%

 22%

 30%

% Movement is for the year 31 Mar 25 to 31 Mar 26

International crop prices | USD per tonne



Prices at 31 Mar USD

YELLOW MAIZE	
2022	262
2023	236
2024	158
2025	162
2026	165



WHEAT

2022	352
2023	247
2024	200
2025	189
2026	216



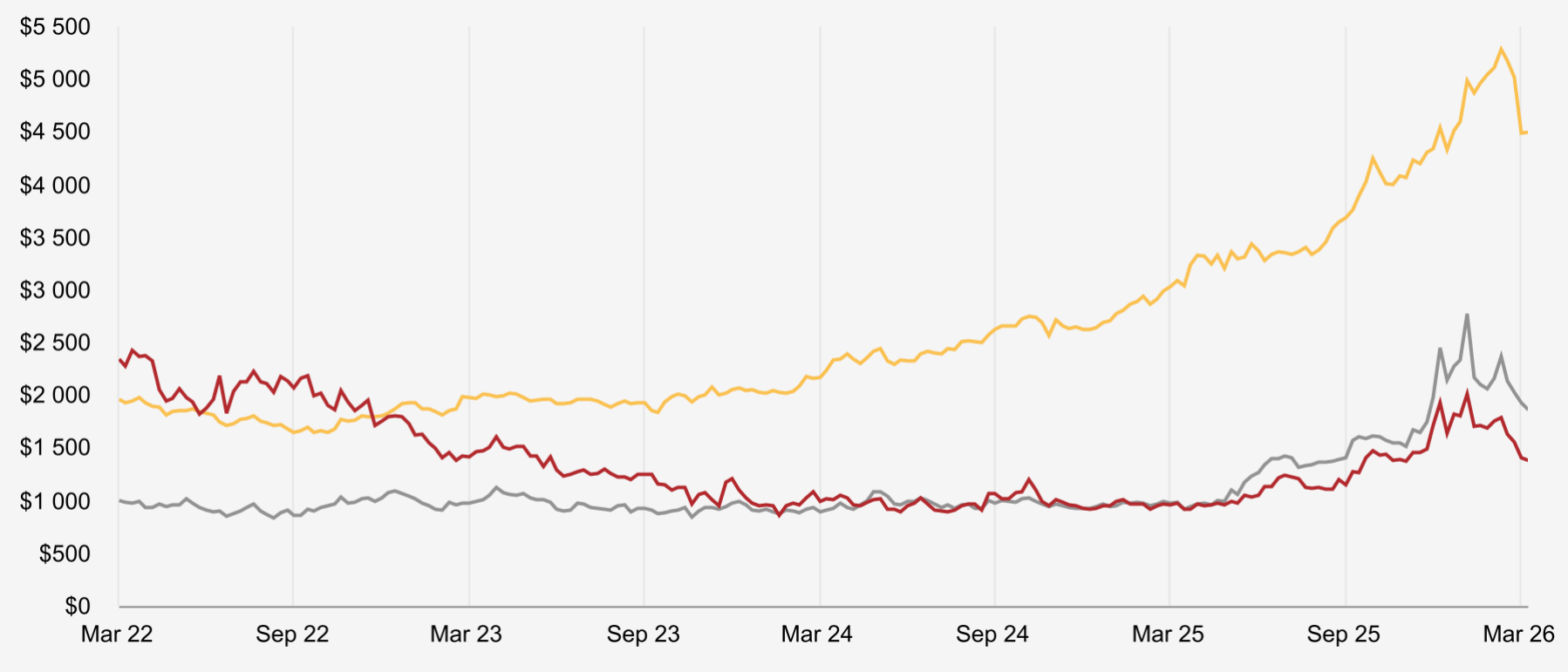
SOYA

2022	565
2023	538
2024	425
2025	365
2026	414



% Movement is for the year 31 Mar 25 to 31 Mar 26

Precious metals | USD



Prices at 31 Mar **USD**

GOLD	
2022	1 924
2023	1 980
2024	2 232
2025	3 084
2026	4 492



PLATINUM	
2022	986
2023	981
2024	908
2025	983
2026	1 863



PALLADIUM	
2022	2 277
2023	1 490
2024	1 015
2025	972
2026	1 377



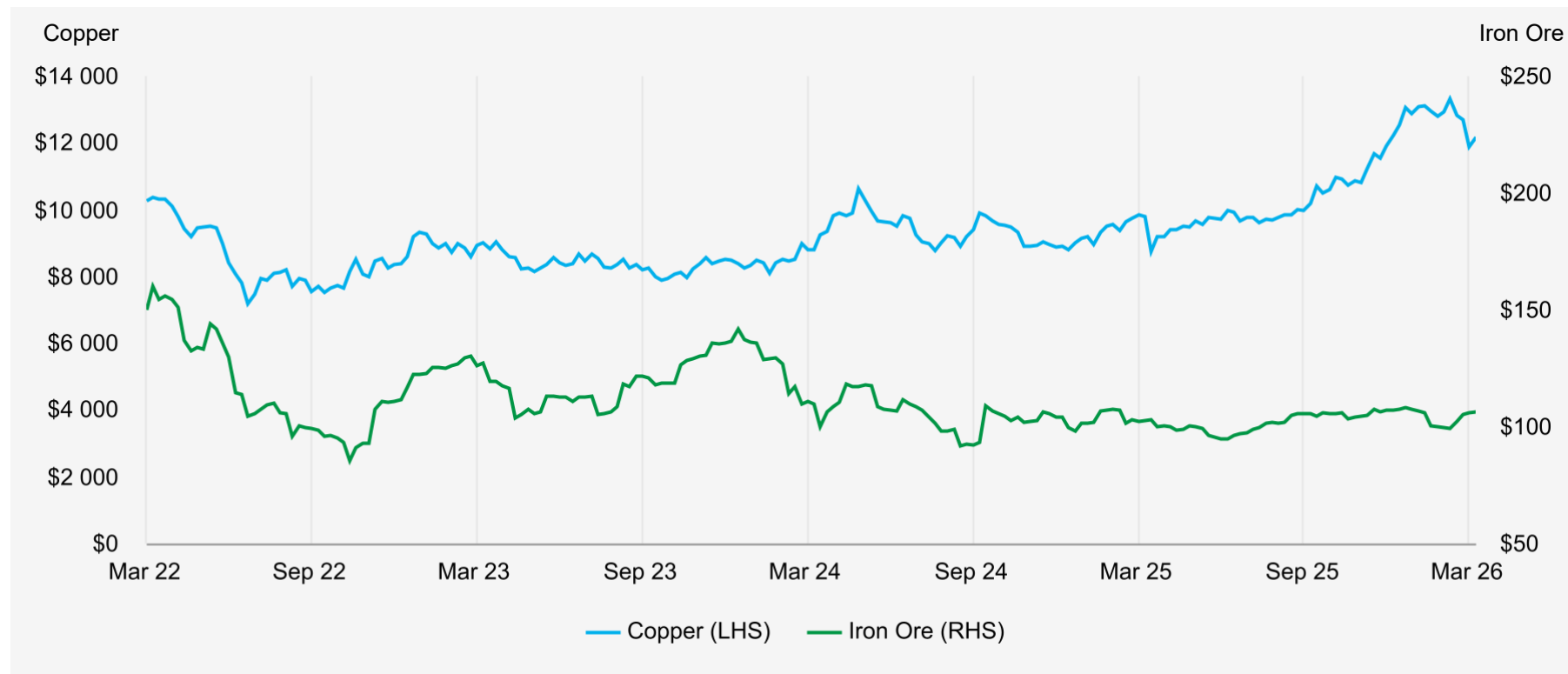
AU 46%

Pt 90%

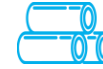

Pd 42%

% Movement is for the year 31 Mar 25 to 31 Mar 26

Metal commodity prices | USD per tonne



Prices at 31 Mar USD

	USD	
COPPER 		
2022	10 347	
2023	8 967	
2024	8 788	
2025	9 772	
2026	12 154	
IRON ORE 		
2022	160	
2023	128	
2024	110	
2025	102	
2026	106	

 24%

 4%

% Movement is for the year 31 Mar 25 to 31 Mar 26